

IMPACT

REPORT

2023

WATER JUSTICE
FUND
**Supporting
communities
ready for
action**

PAGE 16

Climate justice

**Locally-led
solutions to
tackle the
water crisis**

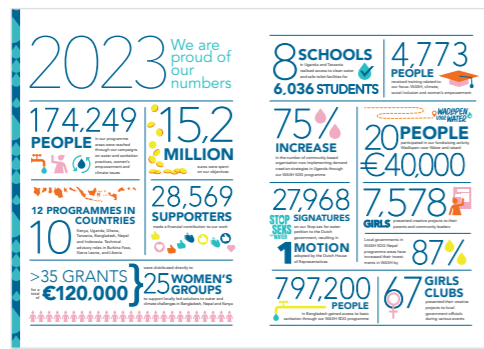
PRASHANNA PRADHAN:
**'We want to
strengthen
the whole system'**

PAGE 20

SABINE BRUSSE:
**'We must work
together to stop
sextortion'**

PAGE 18

10
Impact is more than counting toilets, but we are proud to present a brief overview of our results.



26 The first time ever: a mud walking expedition raised funds for women's groups in Kenya, Nepal and Bangladesh.



18 Stop sex for water: nearly 30,000 people signed our petition, resulting in political success.



On the cover: Bimala Dangi lives in Bangalachuli rural community in Nepal. Together with her daughter-in-law Pabitra Dangi she is part of the Baagi Bikash Women's Group that is working with the Water Justice Fund. 'The real challenge lies not in availability alone, but in the availability of clean water. We are ready to take action on our challenges.'

PHOTO: SHIRISH BAJRACHARYA

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CREDITS

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Design: Hannah Barrow. **With special thanks to:** All partners of Simavi. All persons depicted on photos in this Report have given their permission for publication of these images.
SIMAVI, MAY 2024

GLOSSARY

CSOs Civil Society Organisations
GBV Gender Based Violence
HRWS Human Rights to Water and Sanitation
NGO Non-governmental organisation
SDG Sustainable Development Goal
SRHR Sexual and Reproductive Health and Rights
WASH Water, Sanitation and Hygiene

Dieneke van der Wijk

Side by side

In mid-2023, UN Secretary-General Antonio Guterres said: 'Climate change is here. It is terrifying. And it is just the beginning.' The global stocktake taking place at the UN Water Conference in March, the SDG Summit in September and the UN Climate Conference (COP28) confirmed there is no time left for hesitancy, for making excuses or for waiting for others to move first.

As the climate crisis is foremost a water crisis, it is essential to bring the experiences of the women and girls most affected to where decisions are being made and budgets are allocated. And this is exactly what Simavi has done in 2023. Side by side with the women and partners from our programmes we made ourselves heard in New York, in Stockholm, in Dubai, in the Netherlands and in the countries we work in.

Putting women and girls at the centre and working on locally-led solutions to tackle the water crisis is Simavi's unique way of working. A great example of this is the Water Justice Fund that we co-created with our partners in Kenya, Nepal and Bangladesh, and which became fully operational in 2023.

We have been positioning women's groups at the forefront of climate action. Our goal is to use innovative shared governance and participatory grant making mechanisms to shift power and decision making to the women and girls who are living in remote, underserved and oppressive environments, and are most likely to experience water vulnerability.

We used our campaigns in the Netherlands to strengthen our message and gather support for our programmes. Through our Stop Sex for Water campaign, we collected nearly 30,000 signatures to pressure Dutch politicians to designate climate budget to local water solutions. We organised a multi-day sponsored hiking event on the mudflats in the Netherlands for the Water Justice Fund, and with the online movie festival Best of HER we drew attention to women's rights.

We also put a lot of effort into our ongoing programmes, the most prominent being Our Lives, Our Health and Our Futures, which closed at the end of 2023, and WASH SDG, which runs till the end of March 2024. Despite very good results these two programmes have not received renewed funding, and the ensuing decrease in our income means that Simavi will enter a period of transition.

In 2024 we bring more focus to our organisation by concentrating on three overarching programmes, of



PHOTO BY SANDER STOEPEKER

'The world keeps changing and working side by side is more important than ever.'

which the Water Justice Fund, the new WASH, Learn & Share programme and Sarwacha as a project under the Sustainable and Gender Responsive WASH+ System programme, are all part.

We will adapt to our financial situation by adjusting the organisational structure and by working more efficiently, resulting in lower costs. Looking at the great results of our programmes we continue to invest in our fundraising capacity, because we believe in the relevance and potential of our mission.

2024 will no doubt be a challenging year for Simavi. The world in which we operate keeps changing and working side by side is more important than ever. Together, we will continue to contribute towards climate, gender and water justice.

Dieneke van der Wijk
Director

Simavi's 2023

in review

We had an eventful year with many highlights. Not only in our programmes but also beyond. A big thank you to everyone who supported Simavi this year.



MARCH 21 Sacha de Boer presents her photo exposition at the first-ever Petition Bar in Utrecht, where we ask visitors to sign our petition against sextortion.

MARCH 28 On behalf of 16,000 signatories, we present the petition *Dit is de Druppel* (*This is the last straw*) to Dutch MPs, urging them to make water justice for women and girls a pillar of international climate policy.



AUGUST 20-24

Together with partners from Kenya, Bangladesh and Nepal, we take to the stage at the World Water Week in Stockholm to present our work and successes.



OCTOBER 8-15

Celebrating three years of HER Film Festival with Best of HER. We give viewers a selection of our three favourite empowering HER movies.

NOVEMBER 12 Together with over 85,000 people we take to the streets of Amsterdam to demand climate justice during the Climate March.



2023

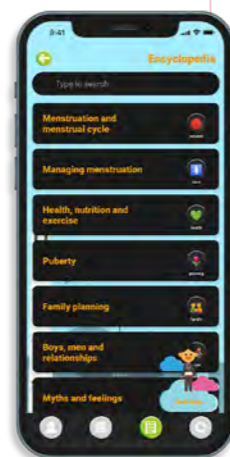


MARCH 22-24

On World Water Day, we launch our Water Justice Fund at the UN Water Conference in New York.

MAY 28

Simavi, together with UNICEF and NFCC Nepal, launches the Oky Nepal app. A period tracker specifically contextualised with young Nepalese girls in mind.



JUNE 15

Girls Poop Too! Simavi brings a 'total toilet experience' to the Bootstock and Kidsstock festivals in Rotterdam to raise awareness for the need for clean toilets.

AUGUST 30

A challenging two-day trek through the Wadden Sea: The participants of the first edition of Wadlopen voor Water raise almost EUR 40,000 for women and girls in Kenya, Nepal and Bangladesh.



NOVEMBER 30- DECEMBER 20

We attend COP28 in Dubai as one of the Dutch NGO delegates, where we advocate to make gender and water an integral part of the global goal on adaptation.

Women and girls enjoying their rights to water and sanitation:

How Simavi strives for system change

Simavi's mission is simple and at the same time very ambitious. We fight for equality and climate justice, and for women and girls to overcome barriers and claim their human rights to water and sanitation. Our Theory of Change guides us towards our goal.

At Simavi, we want all our activities to contribute to our ultimate goal: a world in which all women and girls can enjoy their human rights to water and sanitation. We focus on women and girls because they are hit the hardest by climate change and inadequate access to water and sanitation. At the same time, women are often excluded from decision-making processes. We strongly believe that not only women and girls themselves, but society as a whole will benefit if women and girls have equal opportunities.

What role do we want to play?

We believe that states are ultimately responsible to realise the human rights to water and sanitation. At the same time, we see it as the role of civil society to hold states accountable to the people and communities they serve. We believe civil society, women and girls, and their communities understand best what is needed in their country or community. We want all stakeholders – civil society, private sector and governmental organisations – to work together towards system change so long-term sustainability is guaranteed.

That is why Simavi does not see it as its end goal to provide communities with water and sanitation services directly. We see it as our role to support civil society, women and girls, and their communities to claim their

rights. For example, by supporting influencing activities or by gathering evidence to support the claims of women and girls and community-based organisations. We work to overcome gender inequality, among others by ensuring women and girls take part in decision making on water and sanitation and by ensuring their needs are being considered.

What is our Theory of Change?

In 2021 Simavi developed a new Theory of Change (ToC). Our ToC helps us to ensure focus and describes how our key strategies contribute to our ultimate goal. Two mutually reinforcing strategies form the core of our work. Strategy 1: influencing. With like-minded organisations we influence local officials, policymakers, funders, civil society actors and private actors to take responsibility for women and girls' rights to water and sanitation. We want them to own their roles and responsibilities. We want to challenge existing power imbalances. And we want to make sure access to water is not merely seen as a technical problem but as a human rights issue that is related to other global problems, such as climate change and gender inequality. Strategy 2: collaboration. We collaborate with civil society organisations, such as community groups and NGOs, to strengthen their efficiency and leadership in achieving human rights to water and sanitation for women and girls. We do this through funding and supporting these organisations, networks, movements and feminist groups. We want to enable them to work and advocate more effectively, strengthening knowledge, skills, data collection and collaboration. And we want them to shift the power towards women and girls and amplify their voices. In our ToC, we identify four levels of change: short-term outcomes; mid-term outcomes; long-term outcomes and impact, which is the ultimate goal of our work and the combined result of the long-term outcomes that represent a broader change in the system.

How do we measure our progress?

The ToC helps us to stay focused on our work. All our activities should contribute to achieving our ultimate goal.



'The Theory of Change helps us stay focused on our mission and vision of women and girls enjoying their human rights to water and sanitation'
Sabiha Siddique, MEL officer



We aim to design our activities such as our advocacy work and the programmes we work on with partner organisations in Africa and Asia, in line with our ToC. To achieve structural impact, Simavi's approach is to address financial, institutional, environmental, technological and social sustainability (FIETS). We also make use of gender equality and social inclusion (GESI) tools to achieve our goals. To measure and showcase how programmes contribute to our ultimate goal, we developed indicators that are

aligned with each of the outcomes in our ToC. Where possible we align these to the human rights framework or the sustainable development goals (SDG) and targets. To inform these indicators we collect all sorts of evidence from our activities and programmes, through surveys, mobile tools, interviews or feedback from stakeholders and other means. Where possible we make use of established tools. For example, when evaluating sanitation services, we follow the human rights' AAAQ framework which stands

> for availability, accessibility, acceptability and quality of services. To collect this information we interview stakeholders, including women and girls, or have external evaluators collect information against international standards.

How do we increase our impact?

We continually work to improve our impact. We make use of a variety of evidence, from our monitoring systems, evaluations and consultations with key stakeholders, to inform programmes and our lobby and advocacy work. And we invest in learning during the programme cycle with stakeholders and partner organisations, within specific areas and between countries. We are open to feedback on our goals and ways of working. Shifting the power is at the core of our strategy: shifting leadership to our partners and the women and girls themselves. For us, feminist leadership is about mutual respect, working and learning together with an open mind.

Long-term outcomes, which ultimately lead to all women and girls being able to enjoy their human rights to water and sanitation, are placed above the accountability ceiling in our ToC. This is because Simavi is only one of many players that contribute to these outcomes. By cooperating with and influencing other stakeholders we try to maximise our impact on this level. Always with our ultimate goal in mind: making sure that all women and girls enjoy their human rights to water and sanitation. •

SHORT-TERM OUTCOME

From WASH volunteer to powerholder

In her determination to make a difference in her community in the Nepalese Baharatal rural municipality, Laxmi Pun Magar decided to volunteer at one of Simavi's partners in the WASH SDG programme. With the training she received from this partner, the Environment and Public Health Organisation (ENPHO), she became an expert in vital issues such as sanitation and drinking water. She then visited households to teach people more about the importance of clean water and sanitation.

'Often men do not take into account the effects that certain policies have on women,' said Laxmi. 'I saw this during the household visits as well. When women have decision power in the household, you see a huge difference in prosperity compared to households where this was not the case.'

That is why she decided to run for



Laxmi Pun Magar behind her desk at the municipality.

vice-chairperson of her municipality, which led to an impressive result for her. Laxmi received even more votes than the chairman. 'Now I can ensure that women are not overlooked when we draft new policies', Laxmi said. And she's not done yet. For the next election, she is planning on running for chairperson or the local parliament.



Hellen Mollel (fifth person from the right) during a visit to a water point.

PHOTO BY ATHUMANI IMATATA

Shifting the power is at the core of our strategy: shifting leadership to our partners and the women and girls themselves.

MID-TERM OUTCOME

Training CSOs on feminist leadership

As the only woman on the Mokatso water committee covering 10 villages in Tanzania, Hellen Mollel is always on the go. The 40-year-old resident of the village Siwandet was elected to the committee in 2021 and has since been dedicated to solving water problems of women and girls. 'Due to poor management and maintenance of water sources, some had dried up', said Hellen. 'Women were spending six to seven hours a day to find water. The urgency was not felt as much because all decisions were made by men.' At the initiative of Hellen, the committee now regularly cleans the water sources and inspects the water tanks from which the water is transported to the water points near the villages. Hellen also visits these water points in the villages to talk to the women there and share information about the importance of water, sanitation and hygiene. Hellen further grew into this role of advocate after she had completed several training sessions provided by Simavi's partner E-MAC. E-MAC implemented Simavi's WASH & Learn programme in Tanzania. As part of this programme, Simavi trained E-MAC on feminist leadership in WASH practices.



Women and girls learn to advocate for themselves in relation to their sexual health and reproductive rights. Photo taken in vKhagrachori, Bangladesh.

INFLUENCING

Successful advocacy for menstrual health

In the Our Lives, Our Health, Our Futures (OLHF) programme, Simavi promoted gender equality in the Chitragong Hill Tracts area of Bangladesh. An aspect of this was to get the local government to finance menstrual health friendly toilets in schools. Such toilets ensure young women and girls can manage their periods safely and hygienically. To achieve this, Simavi and its partners lobbied, among others, members of the Khagrachhari Hill district council. The first aspect of their strategy was advocacy by the girls themselves. They gave presentations to government officials and other stakeholders. In these presentations, they raised their voices about their needs.

The other aspect of the strategy was more traditional: frequent communication with the council members. Simultaneously, lobby and advocacy officers from Simavi and its partners got in touch with different school managements as well. 'We aimed to get them to allocate more from their existing budgets to menstrual health friendly facilities', said Ishaque Faruquee, Simavi's lobby and advocacy officer in the OLHF programme. The importance of a consistent advocacy strategy was demonstrated when the Khagrachhari Hill district council allocated BDT 50 Lakh (EUR 42,000) for the instalment of menstrual health friendly toilets in eight schools, including a pledge for continuous support.

COLLABORATING

Working together on the Oky Nepal app for girls

Under its motto: For girls. By girls. Period., the Oky Nepal app helps young adolescent Nepalese girls learn more about their periods. It is a tracker of their menstruation cycle with a countdown to the end of the current period – or to the beginning of the next one. It is also an information resource with answers about menstruation, puberty, mood and body – including quizzes to test a girl's knowledge. 'This app provides young Nepalese girls with age-appropriate content and support', said Pragati Bajracharya, who is Simavi's programme and communication officer in Nepal. 'It addresses the unique needs of young girls during their menstrual journey and empowers them with knowledge and resources to navigate this important phase of their lives with confidence and comfort.' The launch of the app – on Menstrual Hygiene Day (28 May) – was the result of a collaboration between the Nepal Fertility Care Centre, Simavi and Unicef. Bajracharya said, 'Together we can make a real difference in the lives of young girls across Nepal. This app contributes to a world where every girl can embrace her menstrual cycle with dignity, knowledge and pride.' Until now 696 users have downloaded the Oky app and promotional activities to reach more young adolescent Nepalese girls are ongoing.

2023

We are proud of our numbers

174,249 PEOPLE

in our programme areas were reached through our campaigns on water and sanitation practices, women's empowerment and climate issues



15,2 MILLION

euros were spent on our objectives



12 PROGRAMMES IN COUNTRIES

10

Kenya, Uganda, Ghana, Tanzania, Bangladesh, Nepal and Indonesia. Technical advisory roles in Burkina Faso, Sierra Leone, and Liberia



28,569 SUPPORTERS

made a financial contribution to our work




> 35 GRANTS } were distributed directly to

€120,000

25 WOMEN'S GROUPS

to support locally led solutions to water and climate challenges in Bangladesh, Nepal and Kenya



8 SCHOOLS

in Uganda and Tanzania realised access to clean water and safe toilet facilities for



6,036 STUDENTS

4,773 PEOPLE

received training related to our focus: WASH, climate, social inclusion and women's empowerment



75% INCREASE

in the number of community-based organisation now implementing demand creation strategies in Uganda through our WASH SDG programme



20 PEOPLE

participated in our fundraising activity Wadlopen voor Water and raised

€40,000



27,968 SIGNATURES

on our Stop sex for water petition to the Dutch government, resulting in

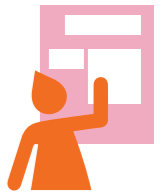
1 MOTION

adopted by the Dutch House of Representatives



7,578 GIRLS

presented creative projects to their parents and community leaders



Local governments in WASH SDG Nepal programme areas have increased their investments in WASH by

87%



797,200 PEOPLE

in Bangladesh gained access to basic sanitation through our WASH SDG programme



67 GIRLS CLUBS

presented their creative projects to local government officials during various events



What programmes did we work on in 2023?

Simavi works together with women and girls in Africa and Asia on equality and climate justice. On clean drinking water and safe toilets for all. We work in close collaboration with civil society organisations and provide technical support to partners. In our programmes we focus on local solutions to tackle the climate and water crisis.



Two members of the Bed Ki Igen Dream Girls



Men from the Rangamati Hill

WASH SDG

Location Bangladesh, Nepal, Uganda (Ethiopia, Indonesia, Tanzania and Zambia through partners)

Period Six years (2017–2022) + 15 months extension until March 2024

Donor Dutch Ministry of Foreign Affairs

Consortium partners SNV, Plan International Netherlands and WASH Alliance International (WAI) partners Simavi (consortium lead), Amref, Akvo, RAIN (Aidenvironment), WASTE (via Nedworc-STIP), IRC, Wetlands International, PRACTICA Foundation and RUAF (Hivos)

In-country partners All partners from the Bangladesh WASH Alliance, Nepal WASH Alliance and the Uganda WASH Alliance.

Goal Sustainably improve the water, sanitation and hygiene situation for all by ensuring local civil society organisations and communities can advocate for the realisation of their right to water and sanitation, and work with the duty bearers and service providers to improve the quality-of-service provision and the governance of the sector.

< Bed Ki Igen dream girls

When HEWASA, Simavi's partner in the WASH SDG sub-programme in Uganda, wanted to use existing community structures to increase the knowledge of menstrual health among schoolgirls, they got involved with the Bed ki Igen Dream Girls women's group. The Dream Girls make reusable sanitary pads, which they sell at local schools, and provide education about menstrual health at schools and in communities. Because of the HEWASA sponsorship, they are now also able to provide WASH loans which can be used to construct latrines. The story of the Bed ki Gen Dream Girls demonstrates the importance of leveraging the strengths of existing community structures and strengthening them further to promote WASH.

Our lives, Our Health, Our Futures

Location Bangladesh

Period Five years (2019–2023)

Donor European Union.

Consortium partners Bangladesh Nari Progati Sangha (BNPS).

In-country partners

Progressive, Hill Flower, Taungya, Weave, Ananya, Gram Unnayan Sa, Tahzingong, Zabarang, Khagrapur Mahila Kalyan Samity, Trinamul Unnayan Sangstha.

Goal Enable and support young women and adolescent girls from indigenous groups in the Chittagong Hill Tracts of Bangladesh to transition into adulthood with dignity and bodily and sexual autonomy, without violence, coercion and/or discrimination.

Water by Women

Location Nepal

Period Three years (2022–2025)

Donor Made Blue, Activist

Consortium partner SEBAC Nepal

Goal To ensure access to inclusive, sustainable and resilient WASH facilities and services. And enhancing the entrepreneurial capacity and participation of women and girls.

^ A father who learned about menstrual health

Priyo Sankar, a father of two daughters from Hubbang Tega in Bangladesh, took part in various sessions organised by the Our Lives, Our Health, Our Futures programme. In one session about menstruation, he learned more about the health of his daughters. He realised one of his daughters suffered from an abnormal amount of pain during her menstruation and often missed school because of it. After talking with her, he took her to a health centre to be examined by a doctor. Afterwards, he purchased medication and healthy foods for his daughter which helped her feel better. He hopes that his daughters get to finish their education and have a good life. And he wants to encourage them to talk to him about their physical problems so he can help them, and they no longer have to miss school when they have their period.

EWI Empowerment in WASH Index

Location Bangladesh

Period One year (July 2022–June 2023)

Donor Stockholm Environment Institute (SEI)

In-country partner WASH SDG WAI programme Bangladesh

Goal This collaboration aims to have a better understanding of the level of empowerment in WASH in the context of a climate change and gender programme led by Simavi in the district of Satkhira in southwestern Bangladesh.

Sarwacha

Location Nepal
Period Three years (2023-2026)
Donor Dopper
In-country partners ENPHO, Biruwa
Goal Ensure that all people living in Changuarayan municipality have sustainable and equitable access to safe water supply and sanitation services. This will lead to an improvement in overall health and well-being, specifically for women and other underrepresented groups.

The water committee in Changuarayan

Bimala Pariyar, Niru Nepala and Sabita Nepali form the water committee for the Changuarayan municipality. Through engaging with water committees and women's groups, the Sarwacha programme aims to ensure safe water access to all people in Changuarayan.



Perfect Fit

Location Indonesia
Period Five years (2019–2023)
Donor Stichting Merk Biologisch Plus, Stichting Valleij, Schmallhausen, De Johanna Donk-Grote Foundation, Anna Muntz St, Stichting Familiefonds Jan Waal Gz, St. Majoh, St. Boaz, St. Vierhout, St. Dando Felix, St. Voor uit- en inwendige zending, Flexiplan, St. Main, Rooms Katholiek Weeshuis Bergen op Zoom, Steunfonds Fajans
In-country partners Kopernik, PT Putri Fajar Inspirasi (Perfect Fit Indonesia)
Goal Women and girls in Indonesia have a better menstrual experience through enhanced knowledge of menstrual health management and the provision of alternative, affordable and eco-friendly menstrual products. Women and girls are socially and economically empowered in the community through the Perfect Fit sustainable business model.

Pro-poor WASH Access in Kenya Reducing Inequalities through Partnerships

Location Kenya
Period Two years (2022-2024)
Donor EU (via UN-HABITAT)
Consortium partner Kisumu Water and Sanitation Company Limited (lead mentor partner), Water Service Providers Association (co-mentor) and Simavi (external partner).
Goal The WOP (Water Operator Partnerships) Kenya programme aims to improve water and sanitation services for approximately 250,000 people living in low-income areas that have been targeted by the five mentee water utilities in Kenya.

MHM++ Bringing Sexual Reproductive Health and Rights to life in Menstrual Health Management training in Uganda

Location Uganda
Period Two years (June 2021-March 2023)
Donor Nuffic
Consortium partner SHE Collaborates - Maastricht University (lead)
In-country partners partners of the SRHR Alliance Uganda and the WASH Alliance Uganda
Goal A mixed group of 28 participants will receive training and coaching during the project. The cohort will be involved in developing and implementing the training on menstrual health management (MHM) with integrated sexual and reproductive health and rights (SRHR), as well as on pedagogy and deductive skills.

Check2gether (GC_1000)

Location Ghana
Period 4.5 years (2020–2024)
Donor EU (Horizon 2020)
Consortium partners Netherlands Organisation for Applied Scientific Research (TNO) (Lead), Academic Hospital Leiden (LUMC), Free University Brussel (Belgium), Group Care Global (US), City University of London (UK), University of Cape Town (South Africa), Action for Mothers and Children (Kosovo), Perisur (Surinam), Presbyterian Church of Ghana Health Service (PHS/PCG, Ghana)
Goal Co-create and disseminate evidence-based implementation strategies and tools to support successful implementation and scale-up of group care in the first 1,000 days in health systems throughout the world, with particular attention to the needs of vulnerable populations.

Gender & WASH

Location Bangladesh, Nepal, Uganda
Period Three years (end 2020-2023)
Donor Simavi
In-country partners Nepal, Uganda and Bangladesh WASH Alliances
Goal This research aims to explore the connection between the availability of water, sanitation and hygiene and gender-based violence in Bangladesh, Nepal and Uganda.

Her WASH

Location Burkina Faso, Liberia, Sierra Leone and Pakistan
Period Four years (2019-2023)
Donor Global Affairs Canada
Consortium partner WaterAid Canada (lead), Canada World Youth
Goal Improved comprehensive sexual and reproductive health and rights (SRHR), with a focus on women and adolescent girls, through menstrual health interventions in Burkina Faso, Liberia, Sierra Leone and Pakistan.

Water Justice Fund

Location Bangladesh, Kenya, Nepal
Period Eight years (2022-2030)
Donor Legacy of Peter Dicke, and other donors
Strategic Partner Women Win
In-country partners NIA (Kenya), Uttaran (Bangladesh), Sahakarmi Samaj (Nepal)
Goal Supporting local women groups in Bangladesh, Kenya and Nepal in order to realise locally-led and women-owned solutions to water and climate challenges. The Water Justice Fund provides access to small grants for water-stressed communities. The fund supports locally led climate actions which tackle water vulnerability and invests in collaborative learning.

Lobbying in the Satkhira district

In the Satkhira district in Bangladesh, the community received support from Uttaran and five community-based organisations to enhance their advocacy capacity for WASH services. As a result, a successful lobby was conducted which resulted in sanitary latrines as well as 10 tube wells being installed in the district, and a strategy was adapted to harvest rainwater in tanks for 75 individual households. The success of this collaborative action empowered the community, specifically the women, to assert their rights and engage with the government and local NGOs to create a long-lasting strategy to fulfil their needs for water and sanitation.



WASH & Learn 3.0

Location Uganda, Tanzania.
Period Three years (Sept 2020-Aug 2023).
Donor Made Blue, Wandelen voor Water.
Country partners E-MAC (Empowerment of Marginalised Communities - Tanzania), CEMDO (Community Environmental Management and Development Organisation - Tanzania), HEWASA (Health Water & Sanitation - Caritas Fort Portal -Uganda), JESE (Joint Effort to Save the Environment - Uganda), WASEU (Water and Sanitation Entrepreneurs Association - Uganda).
Goal Girls and women have increased well-being and are socially and economically empowered through an effective learning environment that includes sustainable, quality and female-friendly WASH and sexual and reproductive health and rights (SRHR) services in schools.

The story of Magreth Augustino

Magreth Augustino lives in Ilkirevi in Olturoto ward in Tanzania. When women were encouraged to become active in local water committees in the Simavi-supported WASH & Learn project, she stood for election in 2019. She won and became the only woman on the committee. Much as Magreth tried to get the interests of women and girls on the agenda, most were ignored. But she did not give up. Instead of running for re-election in 2021, she used her resilience, knowledge and savings to dig a well for women in her community. Thanks to her, two hundred households now have access to water.

The first year of the Water Justice Fund: Realising locally-led and women-owned solutions

In 2022, a devastating flood inundated the lands and homes of people living in the Mehenatisheel community in Nepal. The flash flood knocked out the existing river embankments and it eroded the fields on which the community relies for their food supply. The Mehenatisheel women's group stepped in with support from the Water Justice Fund (WJF).

Together with partner organisations in Bangladesh, Kenya and Nepal, Simavi and Women Win launched the WJF at the UN Water Conference, which took place in New York in March 2023 (see text box). The fund supports community-based women's groups to realise locally-led and women-owned solutions to water and climate challenges. This is necessary because as climate change increases water scarcity around the world, women and girls are responsible for securing water in many countries. With the WJF, resources are either directly placed in the hands of women and girls who live in the areas affected or allocated to community-based organisations in

these same areas. The WJF works on the basis of participatory grant making, which means that decision-making power is held by the communities who are affected by funding decisions. Using input from the community directly through tools such as community consultations, Simavi's partners in Bangladesh, Kenya and Nepal set the course.

In the first year of the fund, 25 women-led groups in Bangladesh, Kenya and Nepal received a total of EUR 120,000 in support of locally-led solutions to water and climate challenges. In 2024, the WJF aims to scale up and support more women's groups. It is Simavi's ambition that a self-sustaining WJF supports women in 10 countries by 2030.

Cheaper water, closer to home

In Kenya, Simavi collaborates with the Kenyan CSO Neighbours Initiatives Alliance (NIA), of which Jane Nyamwamu is the programme manager. She describes some of the work which the WJF made possible in 2023.

'The women-led Naishorua group in Kajiado County received a grant from the WJF to facilitate a pipeline extension from the water source to a community kiosk. This reduced the distance women must cover to fetch water from four kilometres to one, providing them with more time to get involved in economic activities. Plus, water has become ten times cheaper, from 50 shillings per 20-litre jerry can to five shillings. The pipeline extension also supports a drip irrigation system, which utilises the water to improve the quality and productivity of the growing vegetables, fruit trees and pasture. As a result, it also increases the income of women while households have been able to improve their nutrition.' Nyamwamu describes how large the demand for funding is. 'Kajiado County is vast, and we are currently only working in three small regions,' she said. 'So far, we have received a lot of good proposals but the budget available was limited



Women at a water point in Kajiado County, Kenya.

PHOTO BY JEROEN VAN LOON



Nirmale Chaudhary, the leader of the Mehenatisheel community group in Nepal.

PHOTO BY SHIRISH BAIRACHARYA

'When we get involved, we can protect our villages'

Nirmala Chaudhary

so we had to select the best. There are many more groups who will benefit from the fund. Because these women's groups utilise these small grants and do miracles with it. They not only empower themselves, they also empower their societies.'

Advocating for government resources

In Bangladesh, where Uttaran is Simavi's overarching CSO partner, the WJF similarly transferred grants to women's groups for direct solutions. It also supported CSOs to enhance women's groups' advocacy work. Take the story of Basanti Mandol and her women's group in Dayarghat village in the Satkhira district. Supported by the WJF, Shapla, a local CSO, advised Basanti and her group on how to advocate with the local government for a rainwater harvesting tank, which ensures that an additional water supply is available in

times of drought. The women and Shapla collaborated in informative weekly yard meetings, which led to the group's access to government resources to obtain a water tank. The tank was installed in October 2023, providing increased safe access to water for Basanti, the other women in her group and their families.

Mobilising the entire community

And what about the people of the Mehenatisheel community group in Nepal, where Simavi collaborates with Sahakarmi Samaj? The Mehenatisheel women's group received a grant of EUR 690 from the WJF. The group's persistent lobbying and advocacy convinced the local government to match this amount. The women subsequently mobilised the entire community, comprising 57 households. Together, they worked tirelessly to build a long new bio-embankment along the river. Using their indigenous knowledge, they planted vetiver grass along the embankment—a strategic choice because of the robust root structure of the grass.

'These reinforcements last longer than dykes of concrete', Nirmala Chaudhary, leader of the women's group, said. 'It goes to show that when we get involved as a community, we can protect our village.'

High-level discussions on reaching SDG6 at the UN Water Conference

More than 10,000 participants from 193 countries gathered in New York to discuss worldwide water issues from 22 to 24 March 2023. It was the first conference on water specifically in nearly 50 years. Simavi joined the conference together with four of its partners from Bangladesh, Ghana, Kenya and Uganda. It organised side sessions and followed the high-level discussions on reaching SDG6, the sustainable development goal for water and sanitation for all by 2030. Achieving SDG6 is the reason why the Water Justice Fund (WJF) was launched by Simavi and Women Win at this conference. The WJF will run until 2030.

Stop sex for water!

Achieving impact through campaigning

Nearly 30,000 signatures on our petition and a motion about gender climate justice passed by the Dutch parliament: the results of Simavi's campaign Stop Sex for Water speak for themselves.



Sylvia Mwenesi lives in Kibera, Nairobi. She has experienced sexual harassment while collecting water. The men who controlled the water points tried to rape her. Thankfully, she was able to escape

PHOTO: SACHA DE BOER

In 2023, Simavi continued the Water Wake-up Call campaign under a new name: Stop Sex for Water. With the Water Wake-up call we addressed the consequences of the water crisis. The Stop Sex for Water campaign specifically demands action to stop a highly concerning development that we see happening as a result of climate change and water scarcity: some women and girls have no other choice than to trade sex for water, a practice known as sextortion. Others are being bullied, sexually harassed or abused while they are collecting water.

'When we first heard about the practice of sextortion in relation to drinking water, we were deeply shocked. The feelings of anger, frustration and sadness inspired us to conduct global research on this problem and to make an urgent appeal to the Dutch audience: this needs to stop,' said Sabine Brusse, campaign lead at Simavi. 'We strongly believe we must work together to end this reality and therefore we decided to campaign on this topic.' One of the goals is to raise awareness on the issue and to influence policy makers to support actions and invest funds on the softer side of water and climate investments, adds Simavi director Dieneke van der Wijk. 'This is aligned to the human rights to water and sanitation ambition we have to create a safe environment where there is respect for women and where they are treated equally.'

The sisterhood as inspiration

For this campaign, photographer Sacha de Boer travelled to Kenya to capture the effects of the water crisis on women and girls. In Kibera, a neighbourhood in Nairobi, she documented the experiences of many women and girls and the impact of the water crisis on their lives. Many of them had been harassed while collecting water and some were coerced into sex for water. Their stories illustrate how the water crisis impacts women and girls differently due to the unequal power structures and their disadvantaged position in patriarchal societies. Women also show incredible resilience in combatting this silent crisis. Sacha de Boer was inspired by the sisterhood: the power of women to form a collective through which they support each other and stand up for their rights together. In Kajiado county, where water has become very scarce, she met with women's groups who work together to tackle water problems. Their strength and resourcefulness are proof of Simavi's core belief that women and girls hold the key to solving the climate crisis.

Above and beyond our goal

The photos from Kenya were first shown in the petition bar in Utrecht. Many visitors were very moved by the

'We strongly believe we must work together to end the practice of sextortion'

stories of the women in Kajiado and Kibera. Anybody that walked past could stop by to view the exhibition and enjoy a water cocktail. The only accepted form of payment? Signing our petition Stop Sex for Water! Through the success of the petition bar and the online campaign, we reached our initial target of 10,000 signatures on the opening day, ultimately managing to collect almost 30,000 signatures throughout the whole campaign.

Influencing international climate strategy

In March, the petition was not only received by a delegation of members of parliament, but it also led to a motion submitted by the ChristenUnie (Christian Union). The motion called upon the Dutch government to guarantee access to water for women and girls, and to ensure climate financing reaches the women and girls most vulnerable from the effects of climate change. This motion was adopted with broad support by the House of Representatives.

After the success of our campaign in the Netherlands, Simavi will take the Stop sex for water campaign to the United Nations in 2024. With our goal to collect a total of 80,000 signatures and present them to the Special Rapporteur on the universal human right to safe drinking water and sanitation, Mr. Pedro Arrojo-Agudo, we want to continue to influence international climate strategy, work together with strategic partners and make sextortion a thing of the past. •



Visitors of the petition bar in Utrecht.

PHOTO: BEN HOUBDIJK

Prashanna Pradhan (ENPHO)

'Lasting change in the WASH sector starts with system strengthening'

Prashanna Pradhan, from Simavi's partner ENPHO in Nepal, works on two important programmes: the WASH SDG sub-programme in Nepal and the Sarwacha programme. While the first one is winding down, the second one is getting started. Both focus on something that Pradhan is passionate about: the strengthening of WASH systems. 'We are taking it one step further.'

Prashanna Pradhan has experienced first-hand how water supply systems can be built and then collapse after a just few years. 'In the past I have been involved in several projects that didn't last', Pradhan said. 'When there is no ownership, investments get lost. And then new projects need to start from scratch.' That is not what ENPHO envisions. 'We want to work on programmes that strengthen the whole system. So that when a programme ends, things keep improving and don't start breaking down.' Two of the programmes that Pradhan worked on for Simavi in 2023 – the WASH SDG sub-programme Nepal and

the Sarwacha programme with Dopper – are good examples of this systems strengthening approach.

Having all the parts in place

It is about having all the parts of a machine being in place and functioning. According to Prashanna, this means you do not only have to guarantee access to water services, but you also have to make sure there is a proper financing system, the right institutional mechanisms and a good legal framework. 'Only then you can start talking about the sustainability of a programme,' said Pradhan.

But what does that mean in practice when trying to reach communities in rural areas where people have no choice but to drink contaminated water? In many areas in Nepal it is a huge problem. People drink seemingly clean water which is in fact not drinkable and causes health problems. 'Making people aware of this and having them understand their right to drinking water is the first step.'

Training women to set up their own business

Where necessary ENPHO also works on creating a better supply of water services and products. 'We provide training to women so they can develop their own water filter business. And we also link them

to cooperatives that can provide loans so people are capable of actually buying these products.'

Another piece of the puzzle has been to set up mini testing labs. 'Officially the volunteer water user committees in rural communities have to test the quality of the water twice a year. But when the only testing laboratory is far away in the valley this doesn't happen. The challenge was to set up mini testing labs close to the communities and making sure they can be profitably operated by the private sector.'

Strengthening the capacity of local government

The final challenge has been to strengthen the capacity of the local government. 'Nepal has national regulations regarding water resource management and drinking water, but local governments are also allowed to develop their own policies. Since municipalities often lack the capacity, we have supported them in making these policies and in developing guidelines on how to enforce the rules. Some elements have to be in place in order to make the machine run properly,' says Pradhan. 'Each municipality needs to have a WASH unit and a dedicated focal person with the right expertise.' With the end of the five-year WASH SDG sub-programme in Nepal, Pradhan is proud



PHOTO: PRAMIN MANANDHAR

A WASH bazaar in the Surkhet District in Nepal.

'We will make sure the municipality allocates budget to the demands of women'

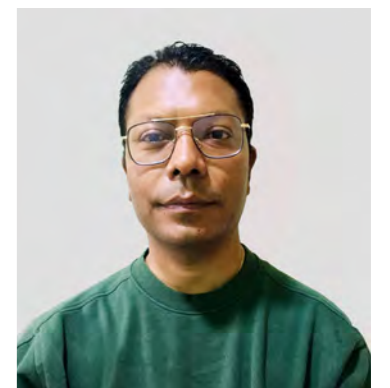
to say that this has been accomplished in the programme areas in Nepal. 'This means that we are ready to exit. All the elements of the system are set and I expect that in five more years the situation will have improved even more, following the WASH plan that has been developed.'

Learnings of the WASH SDG programme

Some of the learnings of the WASH SDG sub-programme will be directly implemented in other programmes as well. In the WASH SDG sub-programme it was ENPHO who went to the communities to

create awareness and demand for better water services. 'In the new Sarwacha programme we want to take this one step further and make sure that WASH entrepreneurs and private providers of WASH services go directly to the communities to create this awareness', explains Pradhan. 'Because they will be around long after the programme ends, we want to change that entrepreneurs who offer water filters stay in their shops and wait for customers to arrive. And we also want to make sure that the municipality recognises this role of the private sector in their policies.'

'Another learning has been that in the WASH SDG sub-programme we have worked hard on having women meaningfully participate in the water user committees. But supporting women to understand their rights and helping them voice their needs is not enough. In the Sarwacha programme we will make sure that the municipality will also understand these rights and allocate budget to the demands of women. And we also want to work on developing women-only self-help groups, so there will be a women-led network that can connect directly to the municipality and apply for support.' •



Who is Prashanna Pradhan

Prashanna Pradhan is senior programme manager at ENPHO. As an environmentalist he has been working on water and sanitation for more than 20 years. He has been working for more than 13 years for ENPHO, a Nepalese NGO specialised in water, sanitation and hygiene (WASH) and sustainable community development. ENPHO is an important partner of Simavi in Nepal, working together in the WASH SDG sub-programme and the new Sarwacha programme.

'Having people understand their right to drinking water is the first step'



United Nations
Climate Change



COP28 UAE

DUBAI 2023

PHOTO: COP28 / CHRISTOPHER PIKE VIA FLICKR



COP28 president Sultan Al Jaber and other participants during the closing plenary

Simavi's work in the international arena

Collaborating and influencing at COP28

The United Nations Climate Conference is an annual event where world leaders convene to tackle the climate crisis. In 2023, the conference (COP28) took place in Dubai from 30 November to 13 December. Simavi was there to prompt policies toward universal WASH services, gender equality and climate justice. What did our efforts lead to?

At COP28, Simavi worked with a small delegation on its goals - in plenary and meeting rooms influencing policymakers, at government pavilions networking with officials, always collaborating with other CSOs and private sector allies. Programme and communications officer Hanifah Kasule and country coordinator Rashidah Kulanyi were present on invitation from the Ugandan government delegation. Simavi's strategic partner Sareen Malik, executive director of the African Civil Society Network on Water and Sanitation (ANEWS) from Kenya came

to join forces with Simavi director of fundraising and engagement Veerle Ver Loren van Themaat. Esin Erdoğan, Simavi's policy and advocacy officer, was present as one of the two elected representatives of the Dutch International Climate Coalition to the Dutch COP28 delegation. This coalition consisted of 16 Dutch CSOs. As Erdoğan recognised, 'The climate crisis is by default a matter of justice. We see that countries and societies that have contributed least to the causes are hit hardest and are least resilient to

cope with the consequences. Looking and listening more closely, we find that the most vulnerable people among them are women and girls.'

Influencing for climate adaptation funds

As a result, one of Simavi's aims is to make sure that high income countries, such as the Netherlands, who are responsible for the climate crisis make more funds available for climate adaptation strategies that prioritise women and girls in the most climate-vulnerable countries. To achieve

this, these strategies should be what is called gender transformative. For example, funding for climate-resilient clean water supplies will reduce time poverty, which women and girls in particular are affected by. Time poverty means that women and girls as caregivers cannot go to work or school because fetching water takes an increasing amount of time.

'Our main ambition for COP28 was to have clearly defined targets on gender-transformative WASH services backed by clear financial commitments', Erdoğan explains. The advocacy work to realise this ambition already started about a year before COP28. Erdoğan: 'At COP itself, you regularly speak with negotiators from your home country. However, the higher up in government the negotiations take place, the less transparent these

'Our ambition was to have clearly defined targets backed by clear financial commitments'

Esin Erdoğan, Simavi's policy and advocacy officer

discussions become. So a considerable part of the influencing process took place before COP28.'

Presentations to the negotiators

'For example, we gave several presentations to the negotiators of the Dutch government before the EU formalised its priorities for COP28', Erdoğan said. 'With 'we' I refer to the 15 other Dutch CSOs with whom we formed the Dutch International Climate Coalition.'

Together, this coalition collected all its policy recommendations for the entire spectrum of COP subjects into several position papers. These papers were presented to the Dutch delegation throughout the year and were sent to, among others, the Dutch Minister of Foreign Trade and Development Cooperation (Liesje Schreinemacher), Climate and Energy Policy (Rob Jetten) and Finance (Sigrid Kaag at the time).

Erdoğan: 'This ultimately led to separate meetings with Rob Jetten and Deputy Director-General for Development Cooperation Steven Collet in preparation of COP28. In those meetings, we defined our mutual goals.'

No financial commitments

The negotiations at COP28 led to a closing agreement among 198 governments which Erdoğan describes as 'some progress being made but overall disappointing to say the least.' No financial commitments for the so-called Global Goal on Adaptation plan were agreed upon, and the agreement only encourages countries to take gender transformative approaches into account 'where possible'. It did include more pressing text related to WASH, 'but without financial commitments these targets cannot be met', Erdoğan adds.

Showcasing the successes of WASH SDG

At COP28, Simavi organised an event on the WASH SDG programme in collaboration with Plan International and the Ugandan government. The goal was to showcase the successes and lessons learned in the programme, which was implemented by a consortium led by Simavi. Attended by CSO and government officials, the event also highlighted the work of the consortium on reducing the impacts of climate change on WASH services in Uganda and increased Simavi's visibility at COP28.



Veerle Ver Loren van Themaat, Esin Erdoğan and Sareen Malik at COP28 in Dubai.

Prioritising local knowledge

'But there was a lot of attention directed to prioritising local knowledge, with terms such as locally-led adaptation', she continues. 'This is something that we at Simavi very much support as part of our Shift the Power ambition. Locally-led climate adaptation means that measures are both initiated and implemented by communities facing climate challenges and that the resources needed are directed to them. This wasn't written as committed as we would have liked, but it is a baseline which we can work with.'

As for the Global Goal on Adaptation, Simavi will continue its fight for better climate policies in 2024. 'CSOs have been given an opening between March and May to submit input to the United Nations Framework Convention on Climate Change saying what they think the global climate adaptation targets and measurements should be', Erdoğan says. 'As Simavi, we have a lot to add there, especially in terms of making the link with gender equality. We will work with the Climate Action Network - a global network of over 1,900 CSOs - to make gender an indispensable part of the goal.' •

The Universal Periodic Review: Holding states accountable to the human rights to water and sanitation

Water and sanitation are human rights and the main angle from which we work at Simavi. Last year, Simavi successfully advocated for these rights using the Universal Periodic Review mechanism. 'Geneva offers a unique opportunity to get nations, such as Bangladesh, to recommend each other on the realisation of these rights', says Sabiha Siddique.

'Although Bangladesh is surrounded by water, access to clean and safe water that is free from contamination is still scarce, especially for rural populations, ethnic minorities, and women and girls,' explains Sabiha Siddique, MEL advisor at Simavi. 'The government of Bangladesh has made good progress in achieving SDG6, yet more effort and serious attention is required towards the water and sanitation sector with allocation of adequate budget, regular monitoring and implementing the policies effectively while ensuring services are reaching the most in need.'

Holding states accountable

The good news is that there is a way to make governments accountable for their obligation to uphold the human rights to water and sanitation. Human rights are the cornerstone of the United Nations. In 2010, the United Nations General Assembly adopted a resolution which recognised the right to safe and clean drinking water and sanitation as a human right that is essential for the full enjoyment of life and all human rights. This recognition means that the rights to water and sanitation are covered by the Universal Periodic Review (UPR), a unique



Sabiha Siddique was the only one presenting on the Human Rights to Water and Sanitation during the 4th cycle of the UPR.

process which involves a review of the human rights records of all 193 UN member states. Bangladesh was under periodic review four years ago and made a commitment to take actions and fulfil its human rights obligation on water.

UPR = peer review

The UPR is set up as a peer review process. Member states of the UN can make recommendations to the state under review. Other stakeholders, such as NGOs, can submit their own input before the review in the UPR pre-sessions.

This offers entry points for lobbying and advocacy work. Historically, the proportion of WASH-related recommendations was low (less than 1%), so it is crucial to make sure these human rights are not forgotten. As part of the WASH SDG sub-programme, Simavi has been working for years on exerting as much influence as possible on the human rights recommendations that Bangladesh will have to answer to. This year, Simavi was the only organisation representing and advocating for the right to water and sanitation at the United Nations headquarters in Geneva to push Bangladesh one step forward in the realisation of human rights to water and sanitation at the global level.

UPR stakeholder report

The work was started in 2022 by Lenka Kruckova from Simavi who led the overall UPR process, and developed the report together with the WASH SDG Bangladesh team and local partners DORP, Practical Action, Uttaran, Hope for the Poorest (HP), Tahzindong and GRAUS, with concrete recommendations for the UPR stakeholder report. Delegates from other



Feroza Khatun lives in the Sakhira District in Bangladesh, which is inundated for about seven months of the year due to floods and cyclones. The situation is exacerbated by the climate crisis

'Keeping the pressure on is the way forward'

member states were identified as the ones that were most promising to talk to. For example, Algeria, Egypt and Slovenia had made recommendations on water and sanitation to Bangladesh before. Before the UPR meeting of states in November, NGOs were given the opportunity to present their findings and recommendations in the pre-sessions in Geneva in August 2023. Along with the presentation, Simavi did a series of bilateral discussions with UN member state representatives on the importance of water and sanitation in Bangladesh, especially access to water for all, water quality and the right to sanitation.

Access to high level government officials

The permanent representative of Bangladesh also took time for a conversation. 'UPR is a great platform to directly interact with high government officials from Bangladesh and from different UN member states, which would be quite challenging to reach in Bangladesh,' said Sabiha. 'In Geneva, Simavi led on human rights to water and sanitation and we were able to present our work as an example of the work that needs to be done.' 'Talking about human rights is often politically sensitive, especially for our partners, but the permanent representative in Geneva appreciated our input. And since we made our recommendations very concrete, for

example on improving water quality and installing water labs, and improving sanitation systems through faecal sludge management (FSM) in climate vulnerable areas, the government is more open to respond to them.'

Advising states on recommendations

Between the two meetings, Sabina de Voogd from Simavi contacted delegates that expressed interest in making a recommendation on water and sanitation to Bangladesh. During the official UPR meeting of states, six states made recommendations on the rights to water and sanitation to Bangladesh in line with what we were proposing. As addressed in the report we submitted, one of them made the recommendation to adopt targeted measures aimed at accelerating access to safe drinking water for ethnic minorities, women and girls, older people and coastal populations within water-related national plans, policies and strategies.

After this successful lobbying, the UPR results were discussed with Simavi's partners in Bangladesh. The recommendations made to Bangladesh will be used by civil society organisations and NGOs in their demands at the national level. In this way, the demands to the Bangladesh governments come from two sides - from (sub)national and international level. Keeping the pressure on is the way forward. •

More information on the UPR process?
Watch our human rights lecture series at www.simavi.nl/en/human-rights-lecture-series.

An extreme hike for charity close to home: Mudflat walking for water

Simavi organised a unique event in 2023: *Wadlopen voor Water*. Twenty participants took on a double challenge: to complete an arduous two-day mudflat expedition in the unique Wadden area and to raise at least €2,000 for women's groups in Kenya, Nepal and Bangladesh for Simavi's Water Justice Fund. The event was a huge success. Not only did they complete the expedition, but the participants raised €40,000. New expeditions are planned for 2024.

> Simavi director Dieneke van der Wijk talks to the participants about Simavi and the Water Justice Fund during one of the preparatory meetings.



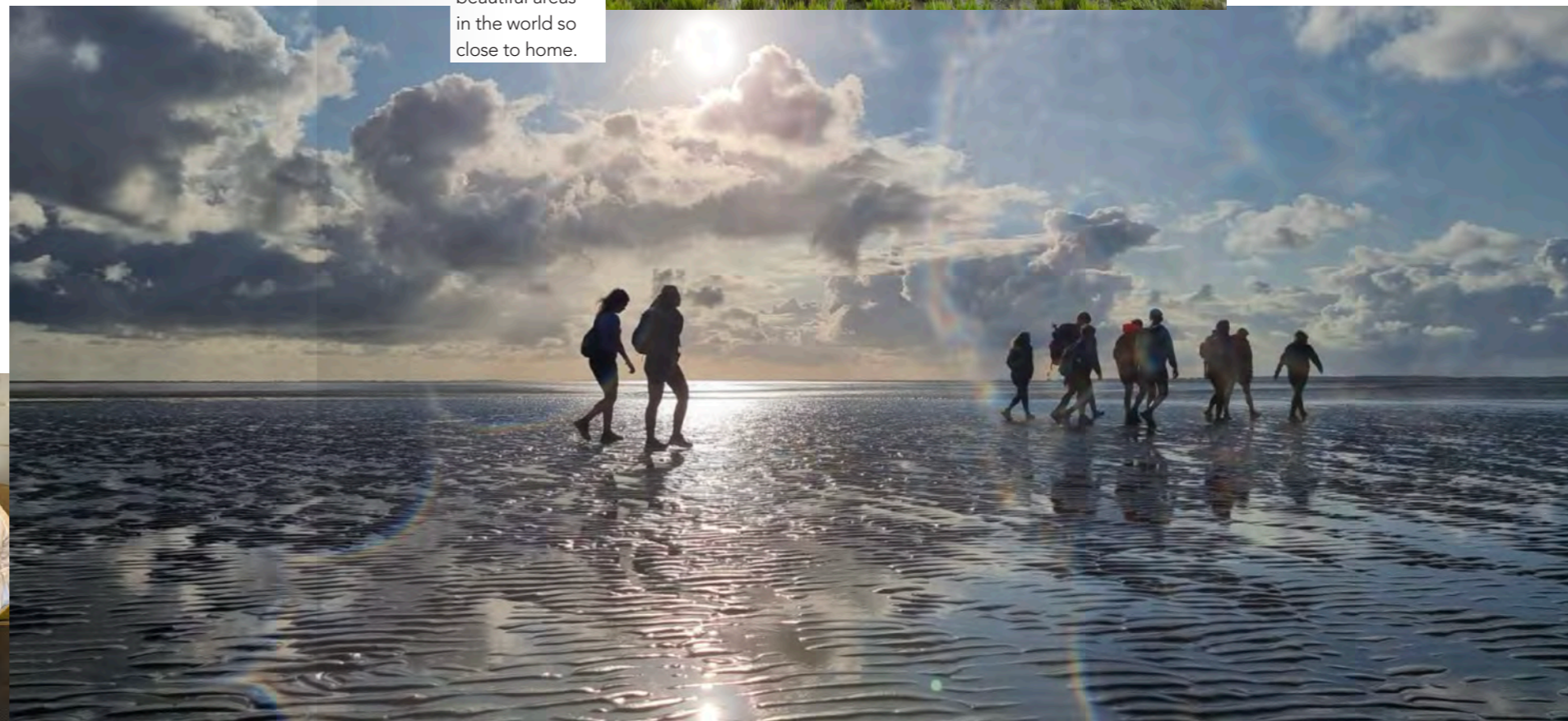
▼ Ready for the challenge! The participants underway, safely led by the main guide, Peter Laagland, on the far right of the picture.



▼ There surely is no need to take a plane when you can explore one of the most beautiful areas in the world so close to home.



< The Wadden are full of nature (and good guides). The coastal areas were also explored. During the short breaks the guides shared their knowledge about the unique ecosystem of the Wadden area.



▼ A good meal and good company in the evenings. Well-deserved after walking 20 kilometres through the water and the mud.



▲ Exhausted but very happy at the finish line: €40,000 raised for Simavi and a lifetime experience for all participants.



Our Lives, Our Health, Our Futures

Through collaboration, sustainability is secured

The year 2023 marked the end of the Our Lives, Our Health, Our Futures (OLHF) programme. OLHF supported 12,000 women and girls between the age of 10 and 25 in their transition into adult womanhood without violence, coercion and discrimination. A relevant question now: how is the sustainability of the programme guaranteed?

The women and girls who participated in the OLHF programme live in the isolated Chittagong Hill Tracts (CHT) area of Bangladesh. One of them is Lalasing Marma, who said that after coming to one of the girls' clubs which were part of the programme, she became aware of her rights as a girl. In these clubs, run by trained mentors, women and girls gathered to learn more about topics such as sexual health, reproductive rights, gender equality and services for survivors of gender-based violence. These clubs were only one aspect of the programme, which resulted in a large increase (from 11% to 71.2%) of girls knowing where to get help after experiencing sexual harassment.

Gender equality

In 2023 alone, 7,578 girls in 300 girls' clubs gave creative presentations on topics discussed during sessions of these girls' clubs. These presentations were given to the girls' families and to community leaders. The creative ideas were anything from plays to self-designed posters the girls used to encourage their audience to support gender equality. In collaboration with its main CSO partner, Bangladesh Nari Progati Sangha (BNPS), Simavi has worked to facilitate the sustainability of the programme beyond its closure. Ishaque Faruquee, Simavi's lobby and advocacy officer in the OLHF programme said, 'These creative projects have proven to change the mindsets of community leaders so that they turn supportive to girls and young women in menstrual health management and in combatting gender-based violence and child marriage.' 'At least 119 girls' clubs will sustain beyond the programme', Faruquee added. 'Mentors and girls who have been part of these clubs have formed committees to continue to operate. Karbari, which is the title of the

most important community leader in Bangladeshi culture, and other leaders will support these clubs as advisors. As part of OLHF, we have initiated and supported these structures.'

'The sustainability of the programme is also apparent in the commitments community leaders and parents made after these creative presentations. They committed to raising awareness of menstrual hygiene management or to ensuring gender equality, for example. In practice, this meant that they pledged to activities such as organising meetings for discussions to further eliminate taboos and stigmas. This will mean that they will continue to hack away at the patriarchal structures.' A total of 680 community leaders, parents and other family members committed to improving issues identified by the girls themselves as priorities in their lives.

Sanitation

Besides discussions to eliminate stigmas surrounding menstrual hygiene management (MHM), it is crucial that sustainable facilities are available to women and girls to hygienically manage their menstruations. Over the course of the programme, MHM-friendly toilets at schools in the CHT area rose from 46.6% to 61.2%. Faruquee: 'Together with our 10 in-country partners, we have lobbied government officials and school management committees. For instance, we have given training to head teachers regarding MHM and we have distributed circulars on MHM toilets at schools. The structure for sustainability is in place, because schools can manage the required funding to keep the facilities functional now these have been installed. Plus, all knowledge girls and women have acquired in the OLHF programme, whether it is on MHM, sexual and reproductive health and rights or something else, will remain with them. And

The Our Lives, Our Health, Our Futures programme

The OLHF programme promoted gender equality and fostered an environment for girls and women to empower themselves in the Chittagong Hill Tracts area of Bangladesh. This is an area of conflict and patriarchal social structures which not only brought about gender inequality for the female indigenous Jummas but also made them vulnerable to sexual violence and assault. The programme ran from 2019 to 2023 and was funded by the European Union and Simavi.



'Community leaders and parents will continue to hack away at the patriarchal structures.'

Ishaque Faruquee, lobby and advocacy officer in the OLHF programme

they tend to pass it on to other women and girls in their community. This way, the knowledge will be passed on to the next generation as well.'

Strengthening partnerships

As part of its shift the power ambition, Simavi initiated and established the Youth and Adolescent Right Network (YARN) in 2020, which consists of 10 Bangladeshi CSOs. With YARN, Simavi now closes the OLHF programme knowing that its sustainability is in good hands. 'We have collaborated a lot with these CSOs to increase the capacity of the network,' Faruquee says. 'For example, the CSOs attract their own donors now and take up advocacy work lobbying with the local government. We expect this network to grow to include even more CSOs in the future.'

This advocacy work was demonstrated at the closing conference of OLHF in Dhaka on 11 and 12 September 2023, where BNPS presented a declaration to government officials. This declaration encompassed 17 practical points for the local government to ensure the sustainability of the programme. 347 participants attended the conference including 80 girls who participated in the programme. •



A community leader engages with representatives from the partner organisations in the OLHF programme.

Mohammed Hammie interviews Hellen Mollel, one of the female WASH heroes of the WASH & Learn Programme

PHOTO BY ATHUMANI MATATA



Simavi believes that states are ultimately responsible to realise the human rights to water and sanitation. And that civil society can play its part by holding them accountable to the people they serve. Making the voices of female WASH heroes heard was an important part of the work that was done in the WASH & Learn programme in Tanzania in 2023.

WASH & Learn in Tanzania

How female WASH heroes can inspire a nation

Fetching water for their families is still an arduous task for many women in the rural areas of Tanzania. Lack of piped water extensions or high water bills are forcing women and girls to walk for hours through dangerous areas to fetch water and face long waiting lines at the water point. This fact is often overlooked by politicians and government officials operating from the capital. One of the reasons for this is that people living in rural areas lack the opportunity to raise their voice in mainstream media. Mohammed Hammie, a Tanzanian journalist and storyteller for social change, worked on capturing the untold stories of women who heroically brought change

to their communities by simply not accepting the water situation and taking matters into their own hands. He did this for the WASH & Learn programme in which several women participated, implemented by Simavi in collaboration with the Tanzanian NGOs EMac and CEMDO and supported by Made Blue.

Water as a stepping stone

Hadija Rashid, chairperson of Tangini in Ifakara, is a strong, courageous woman and change-maker in her village. She successfully drilled 12 wells in her own area, and another eight in a neighbouring village. Experiencing the hardships of fetching water as a girl made her determined to ensure that one day her community would get safe and clean water. Not only has she kept the promise she made to herself, but she also encouraged women leaders in the village to work with her towards water delivery for everyone. Water can be the starting point for healthy lives and a steppingstone for women to realise their full potential.

'Tanzania needs more female leaders in solving water challenges'

Margreth Augustino from the village of Illkireva in Olturtoto ward is another WASH hero that Mohammed Hammie captured on video. She was elected as the only woman on the water committee but was not able to convince her fellow members to pay more attention to the challenges women and girls face. Instead of giving up, she decided to take matters into her own hands. Thanks to her, 200 households now have access to free water. And she is not done yet. There are many more stories. Mohammed talks of Hellen Mollel from Siwandet, a small village in the Kiranyi district. As the only woman on the Moktaiso water committee, which covers 10 villages, she is permanently on the go managing the water sources and encouraging the eight men on the committee to help her.

Inspiring communities

To celebrate these water heroes and inspire other communities, Hammie hosted several events in the region to showcase the videos. People from the villages in the area gathered to watch the videos and interact with the women on stage. More than 1000 people attended the most recent event and community members shared their learnings. 'Watching this video inspired me. I believe that women can do something great in the community, regardless of their gender. They can lead and bring a huge change', said Mustafa Lazaro from Kiberege village. The responses on the radio show about the women, reaching more than half a million listeners were also positive. 'Hadija is a role model to learn from, she has shown that women can do

Thanks to Margreth, 200 households now have access to free water. And she's not done yet.

it! Tanzania needs more female leaders in solving water challenges', texted a male listener from Namwala. Another one asked his fellow men to follow these women's example. "Women have been at the forefront of solving the water problem in the villages, and we must support and encourage them." The goal is to not only inspire other women in these rural and under-served communities to take action, but to also get political leaders thinking. 'If a woman like Hadija, who started with absolutely nothing, manages to have such impact on improving the drinking water situation in her ward, how much more our political leaders could accomplish if they would set their mind to it and use the resources, skills and power available to them.' On September 13, 2023, an article about these female WASH heroes was published in the Guardian, the leading newspaper in East Africa. Hammie is convinced that giving a platform to the voices of WASH heroes like Hadija, Margreth and Hellen, will not only empower other women and their communities, but also enlighten the political debate about the importance of investing in drinking water, sanitation and hygiene in even the most remote areas of Tanzania. •

Simavi and Dopper launch Sarwacha

'We want to see the whole system changed'

A world with clean water for all: the partnership between Simavi and corporate partner Dopper is grounded in this shared ambition. This collaboration dates to the very first Dopper bottle ever sold, and over the years we have worked together to create lasting impact for water-scarce communities in Nepal.

In 2023, Simavi and Dopper launched a new programme together: Sarwacha, meaning the highest. A name that reflects our aspiration to ensure structural systemic change and water justice. Dopper was founded with the aim of getting people to drink tap water and rid the world of all water packaging. But, as the CEO of Dopper Virginia Yanquilevich knows, this is impossible if people do not have access to safe drinking water from the tap. 'One in four people still don't have access to safely managed water. But access to water is a human right', said

Yanquilevich. 'How can we work towards a world with no packaged water if so many of our population do not currently have access to safe drinking water?'

A decade-long partnership

To help realise a world where everybody has access to safe water, Dopper first partnered with Simavi to collaborate on water programmes in Nepal in 2012. More than a decade later, this partnership has provided access to clean drinking water to nearly 70,000 people in Nepal. But only providing safe water is not enough

'We want the Sarwacha programme to be model for clean water access'



Bimala Pariyar is a member of the Water Committee in the Changunarayan municipality

PHOTO: MARYANNE MUTCH

Virginia Yanquilevich (left), CEO of Dopper, and Dieneke van der Wijk, Managing Director of Simavi, at the launch of the Sarwacha Programme



for either Dopper or Simavi - real lasting impact is made through system change. This is why, in 2023, we launched the Sarwacha programme. 'The Sarwacha programme came from the drive to really create system change at a large scale. For Dopper, it's not enough to provide water to X number of people, but we really want to see the whole system changed. That people can have water in their homes, schools and hospitals and that it's managed in the future by the government. This is how the programme idea really started', explains Yanquilevich.

Safe and accessible water

Together with local partner ENPHO, Simavi and Dopper work in the Changunarayan municipality. The area around Changunarayan is rapidly urbanizing, and the water infrastructure has quickly developed. However, the presence of hardware does not necessarily equate to equal access to safe water for everybody. In the context of Nepal, it is important to focus not only on building water pipelines and taps, but also to ensure the water

is safe and accessible. Specifically, the accessibility of water impacts women and girls, who are often responsible for collecting water. Yanquilevich explained, 'Nepal lays at the base of the Himalayas and has one of the greatest fresh drinking water reserves in the world. Still, 75% of households use water that is contaminated with E. coli and 40% of the population in Nepal spends more than 30 minutes every day to collect drinking water for the household. This is largely done by women and children.'

A best-case model

To develop water systems that are inclusive, climate resilient and regularly tested for bacteria such as E. coli, it is important to enhance the capacity of groups who will still be there after the programme finishes, such as water user committees who will play an important role in ensuring the sustainability and longevity of the programme. The aim is to create a model that can also be applied in more municipalities in Nepal. 'We want the Sarwacha programme to be a

'How can we work towards a world with no packaged water if so many currently have no access to safe drinking water?'

Virginia Yanquilevich, CEO of Dopper

best-case model for clean water access across the country and abroad. When we succeed at creating one water-safe municipality through working together with the government, local people and the private sector, we envision making this scalable across the rest of Nepal,' said Yanquilevich. •

Our people

Maximising impact with an international team

Every day our international team is committed to maximising the impact of our programmes. Together with in-country partners, we're working on the fulfilment of the human rights to water and sanitation for women and girls.

Our colleagues work from all over the world, our teams are based in seven countries. The majority of our programmes team (22 consultants in 2023) were located in Indonesia, Bangladesh, Kenya, Nepal, Uganda and Tanzania. They play a key role in the implementation and coordination of our programmes. Also, the director of the programmes team is based in Kenya.

Our office in the Netherlands is staffed by a dedicated team of 39 people (December 2023). The staff based in the Netherlands consist of support staff (HR, finance,

assistants), and the fundraising and engagement team alongside a small section of the programmes team.

The leadership team is based in the Netherlands and Kenya. In 2023, we hired a new finance and operations director (based in the Netherlands), and a new director of programmes (based in Kenya). As of 2023, every department has its own manager. The private fundraising circle and the communications circle were merged under one cluster led by the director of fundraising and engagement.

School girls from the Kinyampanika primary school go to collect water. Their school participates in Simavi's WASH & Learn programme.



Our staff turnover was 20.54% with 12 new employees (10 in the Amsterdam office and two in the country offices). A decrease from 34% in 2022. The staff turnover can be partly explained by the creation of new positions as well as a change in the number of programmes in 2023. The average sickness absence rate at our office in Amsterdam was 13.2%.

How do our employees feel?

Initiatives to promote employee engagement and collegiality include weekly global catch up on Mondays, workouts, an annual yearly team-outing and lunch/coffee breaks, plus end of year festivities. We also introduced a hybrid work policy. Employees can come into the office for two days (or more) and can work the rest of the week from home. This has improved their work/life balance, according to the results of our Employee Satisfaction Survey.

Simavi's Employee Representative Body (ERB) consists of four elected employees, three of whom are based in the Netherlands. The ERB flags and discusses issues that are important to Simavi and its employees and shares them with the management on the employees' behalf. The ERB met six times in 2023. The ERB raised the issue of how to better include Simavi's colleagues abroad with the team and our work policies, as much as possible under the options available to Simavi. The ERB gave critical and constructive feedback to Simavi's leadership team on the process and content of the transition Simavi will go through in 2024.

Networked organisation

Simavi uses a cluster/circles-based structure as an agile organisation in a networked model with strategic

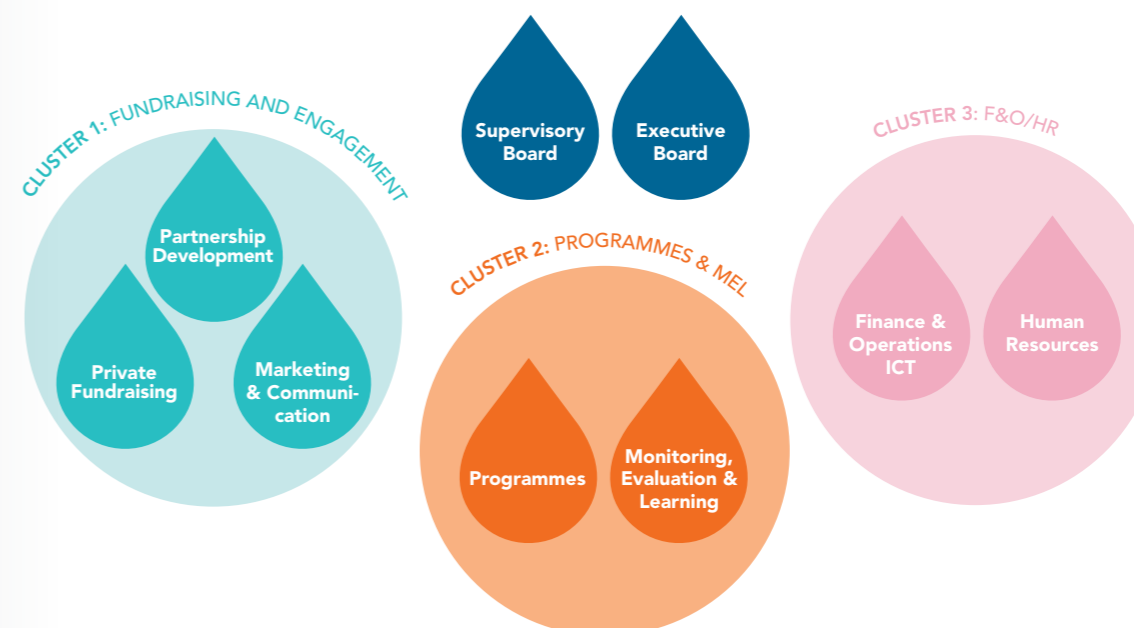
partnerships and a Shift the Power ambition. This networked way of working means that every employee is expected to work in collaboration with others on issues related to their role, matching their talents and expertise with the needs of the organisation. The ambition is to have decision making across all levels of the organisation. This organisational model empowers our staff and allows for more flexibility and rapid response. For Simavi, Shift the Power means shifting the leadership to women and girls themselves, and towards employees and partner organisations in the countries where we work.

The ambition is to have decision making across all levels of the organisation

Volunteers and interns

People who work at Simavi on a voluntary basis for at least four days per month are offered a volunteer contract that sets out their rights and obligations. We make verbal agreements with all other volunteers. Interns are given a chance to learn valuable skills for their future employment. For Simavi this is also a part of contributing to qualitative work being conducted in the development sector.

Both interns and volunteers are highly valued and all our circles greatly enjoy working with the volunteers and interns who support us. They help us achieve our ambitions and are an important part of the Simavi team. •



Where does our money come from?

How does Simavi generate the income to successfully implement programmes and other activities? And how much was spent on our objectives? What are our fundraising priorities? How do we build long-term relationships with our donors? And what were the challenges we faced in 2023? An overview.

In 2023 Simavi generated an income of EUR 15.7 million. Income from individual donors amounted to EUR 1.7m. This income was generated through a diverse fundraising programme including revenues from legacies and bequests. Revenue from lotteries, companies and non-profit organisations amounted to EUR 1.5m, EUR 0.5m under budget, which is mainly due to a lower income than expected from companies and foundations. Government subsidies, which include grants from the Dutch Ministry of Foreign Affairs and the EU, made up EUR 12.4m of our income, of which EUR 8.8m was received by Simavi as the lead agent of the WASH SDG alliance. This amount was paid directly to the consortium partners. EUR 3.6m was received for Simavi's own programmes; EUR -1.6m less than budgeted, because the funds were received late. The income generated from lotteries, companies and governments are related to multi-year agreements. The income generated from individual donors is partly related to longer-term commitments.

Fundraising in 2023: a continued challenge

Raising funds to help us realise our impact is a continuous and ever-changing task, and we are always on the lookout for new opportunities and ways to diversify our funding. Our four main fundraising priorities in 2023 were to:

- increase our visibility with potential donors
- increase revenue from our Dutch constituency by intensifying our relationships with individual donors, the Dutch private sector and Dutch foundations
- explore new ways to raise funds.

Continued partnership with Postcode Lottery

In 2023 we again received EUR 900,000 from the Postcode Lottery. We are very happy and pleased with the confidence and support of the Postcode Lottery for Simavi. The funds we receive from the Postcode Lottery each year make a vital contribution towards realising our mission and developing new programmes.

Our business partners' continued commitment

In 2023 we received almost EUR 390,000 from corporate and business partners. An amazing contribution and a growing segment for collaboration towards the future. We were once again able to count on the indispensable support of our long-term strategic partners. Two fundamental partners in our network, Dopper and Made Blue, made it possible for us to provide thousands of families and schools in Nepal, Uganda and Tanzania with safe drinking water and decent toilets. Both partners have also given the green light in 2023 for a renewed multi-year collaboration. We launched a new programme with Dopper, named Sarwacha, in June 2023, focusing on water safe communities in the suburbs of Kathmandu. And together with Made Blue we will continue our WASH & Learn programme in Uganda. We are grateful and proud of this, because companies are the key to a sustainable future and they work with us to ensure that water is high on the agenda.

Building on a future-proof business network

To strengthen the role of companies in global water solutions, Simavi launched the Water Business Circle at the beginning of 2023. The ambition is to make more companies enthusiastic about investing in safe water and to contribute to water projects for communities

INCOME FROM: (X 1,000 EURO)

| | Actual 2023 | Budget 2023 | Actual 2022 |
|---|---------------|---------------|---------------|
| Private individuals | 1,731 | 1,525 | 2,923 |
| Companies | 388 | 590 | 174 |
| Lottery organisation | 900 | 900 | 905 |
| Government subsidies | 3,610 | 5,292 | 4,419 |
| Dutch Ministry of Foreign Affairs for alliance partners | 8,832 | 5,232 | 4,077 |
| Other non-profit organisations | 220 | 553 | 422 |
| Total Income raised | 15,681 | 14,092 | 12,920 |

For further details about Simavi's income, please refer to the annual accounts (page 52)



In October 2023, a team from Made Blue visited Fort Portal in Uganda to visit the WASH & Learn programme, which they continued to support in 2023.

PHOTO: SHARIF HUSSEIN

that are hit hard by the water crisis. During the year, Simavi presented the Water Business Circle to a dozen companies, and it was met with broad enthusiasm and interest. This directly paid off in 2023 when we received a wonderful platform during the AquaTech 2023 expo in the RAI Amsterdam. As the social partner of this international water fair, Simavi was able to hold many constructive discussions with companies active in the water world. Furthermore, we received a donation for more than €10,000 from AquaTech. Additionally, Earth-water, a new business relationship of Simavi, made a substantial donation to kickstart our Stop Sex for Water campaign in 2024. Simavi is committed to growing its business network in 2024 and leading the way in terms of collaborating with companies that are open to take steps towards a sustainable water future.

Engaging our supporters

In 2023 we engaged more than 64,000 supporters, of which 28,569 supporters made a financial contribution to our work. Gross turnover from private donors has been almost stable at around 1.7 million euros. Individual donors are of great importance to Simavi. The financial support given by our supporters in the Netherlands funds a large part of our daily work. We are proud and happy to rely on the support of the people that believe in our way of working. But their engagement means more than just that; they also strengthen our visibility and are a powerful voice in spreading the message. In 2023 we saw a decline in our income from direct mail. It was a turbulent year during which many people saw their cost of living rise significantly. Another challenge in 2023 has been that the acceptgiro payment method has been discontinued. In order to fill the gap in payment methods left by the acceptgiro, a consortium of NGOs in the Netherlands collaborated to develop an alternative payment method. Although the acceptance rate of the new payment method was low at the beginning of the year, this increased over the course of 2023. We are confident that more and more donors will be open to using this new payment method, and we will regain the number of donors we lost due to the discontinuation of the acceptgiro.

Growing our structural donor base

In 2023 we welcomed more structural donors to our supporter base, and we will continue to invest in persuading people to make a long-term financial



Fernando van der Brug (director of private fundraising), Maryanne Mutch (programme manager), and Dieneke van der Wijk (managing director) with the team from Dopper at the launch of the Sarwacha programme.

commitment. Our strategic shift should result in growth in our financial and supporter base within the next couple of years. As a result, we will build a healthier and more committed relationship with the people that support our mission with their money, voices and time. By the end of 2023, we reached almost 6,500 structural supporters.

Stop Sex for Water

Throughout the year we provided opportunities for a broad audience to contribute to and engage in our work, by participating in our campaigns. We invested more in attracting a new and younger audience and increasing our supporter base through appealing public campaigns and other engaging activities. In 2023 we started a campaign to raise awareness around the fact that the lack of and unequal distribution of water leads to situations where women worldwide face sexual exploitation and sexual harassment when fetching water for their households. In order to combat this growing problem of sextortion, we launched a petition demanding a stronger gender perspective from the Dutch government in our international WASH and climate policies. The Stop Sex for Water petition was highly successful. Our petition was signed by almost 30,000 people – and was handed over to the Dutch government in March. Everyone that signed the petition was asked to join our movement by making a financial contribution. This resulted in approximately 500 new structural financial relationships in the long term. The success of this campaign illustrated how important our campaigns are. Many people are

School children in Zandvoort participate in Wandelen voor Water to collect money for our water projects.



PHOTO: REINIER VAN ODRSDUW



A yellow jerrycan, typically used by women to collect water in water-scarce areas. Photograph by Sacha de Boer as part of the Dit is de Druppel campaign.

Gratitude towards our donors

Simavi Director Dienneke van der Wijk: 'The personal and professional relationships we have with our donors are deep and warm. We see our donors as genuine partnerships in which we work together to achieve our mutual objective: the empowerment of women and girls to be able to enjoy their rights to water and sanitation. We appreciate the support from all our donors, personal givers and supporters. We also thank the Dutch Ministry of Foreign Affairs, the European Union, the Postcode Lottery, Dopper and Made Blue for supporting our programmes. Thanks to all the support we receive, we can build a strong team and partnerships, invest in high-quality programmes, grow our fundraising and be bold in our influencing and advocacy.'

> introduced to Simavi through our campaigns, and this often results in new long-term commitments being made by new supporters.

Girls Poop Too - Festival activation

In the summer of 2023, we piloted a new approach by presenting Simavi at the Boothstock and Kidstock festivals in Rotterdam. We set up our booth next to the toilets where we interacted with the festival crowd with a Girls Poop Too toilet chat. Almost 90 people signed up as structural donors at the festival and it was a good first attempt to build upon in the next couple of years. We will explore more opportunities to attend other festivals in 2024.

Walking for Water

One of our core pillars for engaging with a broader audience – especially with children – is our Walking for Water event. For over 20 years, Walking for Water has been a leading event that involves primary school children in an educative programme in which they learn about water. In 2023, about 10,000 children took part in different school activities for Walking for Water, resulting in Simavi receiving over EUR 175,000 for our Wash & Learn programme.

Walking with the Tide

In August, Simavi organised a three-day mudflat hiking fundraising event in the Dutch Wadden Sea. A group of 20 people signed up for this fundraising challenge - resulting in an amazing contribution of more than EUR 40,000.

The unforgettable walk took our participants through an area of overwhelming nature. The arduous journey was tough, but it was a fantastic experience. All the participants were highly enthusiastic about this unique once-in-a-lifetime experience and the opportunity to be part of this first edition.

The 2023 edition was a pilot to explore the long-term fundraising potential. In 2024 we will add two more editions to the agenda.

Our income through legacies

In 2023 we received EUR 307,364 from legacies. Simavi published a new magazine in Dutch with the title: Water Means Life! (*Water Betekent Leven!*). It contains motivation and information about adding Simavi to your will. Income from legacies is extremely important for Simavi and other non-profit organisations. Many of our donors have supported and still support Simavi for many years and in many ways throughout their lifetime. We are deeply honoured and thankful that so many of them also include Simavi in their will. More information and the magazine can be found on the Simavi website.

Our thoughts go out to those who passed away in 2023 and contributed part of their legacy to fulfil our mission. Together with them we share the wish for a world where everyone has access to clean water and a toilet. A world where women do not have to spend several hours a day fetching water and where no girl misses school because she is menstruating. Through donating part of their legacy to Simavi, they pass on life, because water means life.

How did we spend the money?

We are proud of every euro invested in our work. Simavi's result for the 2023 financial year was EUR -1,035k negative (2022: EUR 151,000), compared to a budgeted deficit of EUR -1,669k. An important reason for this deficit is the conscious decision to invest from our own resources in the development and start-up of new programmes (such as the Water Justice Fund). Thanks to not budgeted income from legacies and carefully managed cost savings the deficit was substantively less than anticipated.

Expenditure on our objectives

In 2023 Simavi spent a total of €15.2 million (2022: €11.2 million) on our objectives, €1.5 million more than budgeted. This was to a large extent due to payments for alliance partners; early 2023, they received delayed payments from 2022, in addition to the 2023 contribution. In 2023, the ratio of Simavi's total expenditure on its objectives to its total expenditure was 96,9% (2022: 86,3%). We aim to spend at least 90% of our income on our objectives.

Expenditure not spent on our objectives

Simavi needs to invest to generate funds. We incur management and administration costs to ensure our continuity and proper operation. We are committed to strict control of these costs. Simavi uses two cost indicators to monitor its expenditure that is not spent on its objectives:

- the cost of generating funds, expressed as a percentage of the total income raised.
- management and administration costs, expressed as a percentage of total expenditure.

The percentage cost of generating funds has decreased to 6.2% (2022: 7.5%). This decrease is a result of a higher level of funds generated than budgeted. In monetary terms the costs are almost stable. Our total management and administration costs were 3.5% of our total expenditure (2022: 4.9%). This decrease is mostly attributable to the lower total expenditure on personnel costs. Both percentages were well within budget and in line with our policy.

EXPENDITURE (X 1,000 EURO)

| | Actual 2023 | Budget 2023 | Actual 2022 |
|---|---------------|---------------|---------------|
| Total spent on objectives | 15,196 | 13,771 | 11,151 |
| Total cost of generating funds | 978 | 1,272 | 970 |
| Total management & administration costs | 584 | 720 | 613 |
| Total Expenditure | 16,758 | 15,763 | 12,752 |

EXPENDITURE ON OBJECTIVES (X 1,000 EURO)

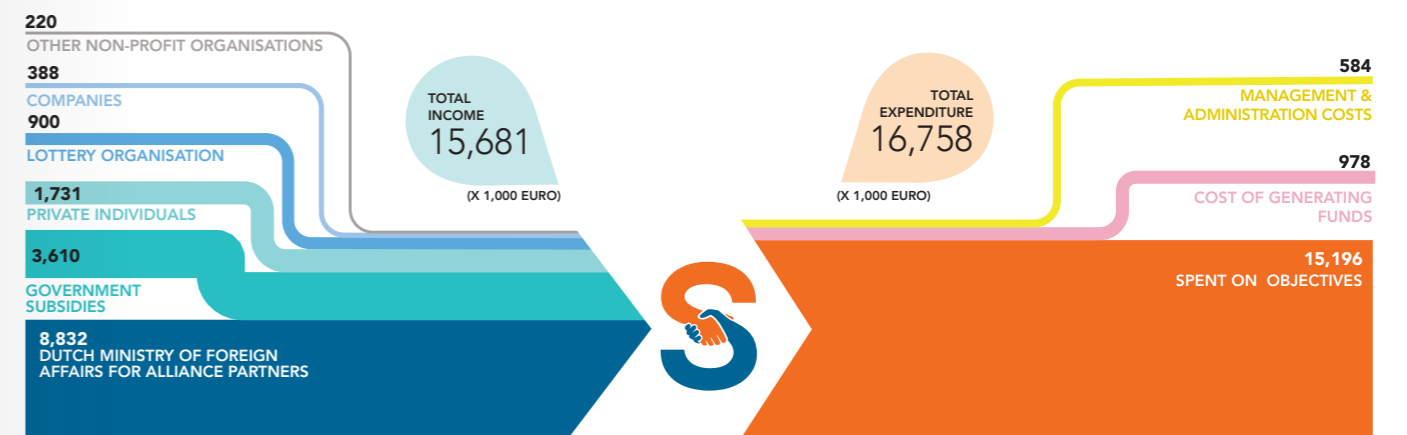
| | Actual 2023 | Budget 2023 | Actual 2022 |
|---|-------------|-------------|-------------|
| Total Income | 15,681 | 14,092 | 12,920 |
| Total Expenditure | 16,758 | 15,763 | 12,752 |
| Total spent on objectives | 15,196 | 13,771 | 11,151 |
| % total spent on objective/total income | 96.9% | 97.7% | 86.3% |

EXPENDITURE NOT ON OBJECTIVES (X 1,000 EURO)

| | Actual 2023 | Budget 2023 | Actual 2022 |
|--|-------------|-------------|-------------|
| Cost of generating funds | 978 | 1,272 | 970 |
| Total Income raised | 15,681 | 14,092 | 12,920 |
| % cost of generating funds | 6.2% | 9.0% | 7.5% |
| Total management & administration cost | 584 | 720 | 613 |
| Total expenditure | 16,758 | 15,763 | 12,752 |
| % total M&A costs /total expenditure | 3.5% | 4.6% | 4.9% |

Accountability

Simavi's accounts for the financial year 2023, which form an integral part of this impact report, have been prepared in accordance with the Dutch Accounting Standard for Fundraising Institutions (RJ 650). They were audited by PricewaterhouseCoopers accountants N.V., who expressed an unqualified audit opinion on Simavi's financial statements. PricewaterhouseCoopers accountants N.V. does not perform non-auditing tasks for Simavi. Audit reports are discussed by the supervisory board's audit committee in a meeting with the auditors, which is also attended by Simavi's managing director and its director of finance and operations. The supervisory board has approved Simavi's annual report and accounts for 2023. •



Jharana Bishwokarma, 10, from Banglachuli rural municipality in Nepal. The nearest water point to her village is a 10-minute walk. However, safe water is not always accessible at the water point.



PHOTO: SHIRISH BAJRACHARYA

Safeguarding our operations

How does Simavi manage risks?

As an organisation that encourages innovation and entrepreneurship and depends on subsidies, donations and partnerships, Simavi encounters risks. Managing these risks is an integral part of our operations.

Simavi uses multiple strategies that shield our mission and objectives from harm. Our risk management framework and guidelines help us to systematically scrutinise risks, optimise our decision making and safeguard our operations.

Programmatic risks

Programme implementation is Simavi's core activity. This entails several aspects of

risk that might jeopardise the execution of programmes or the outcomes to be achieved, such as integrity issues, fraudulent partners, substandard partner performance and security, activities that are not rolled out according to plan, or that do not adhere to our quality standards, and safety or health incidents. In doing our work we cannot avoid taking risks. This is acceptable, provided we are aware of these risks and can manage them without jeopardising our continuity and goals. Overall, Simavi's risk tolerance is moderate. We have put several preventive controls in place to reduce the likelihood of a risk occurring and to mitigate the

consequences if it does. Clear internal policies on integrity, compliance and sanctions, the systematic screening of existing and new partners, and a safety and security policy are examples of these controls. We continue to work with our partners to ensure their effectiveness, high performance and good governance.

Organisational risks

Simavi is highly dependent on its employees and systems to achieve its goals and objectives. Inherent organisational risks are associated with data security, the availability of qualified staff and maintaining well-functioning information systems. Simavi's organisational risk tolerance is low.

Human resources

We are committed to responsible human resource management and have enacted policies to safeguard our employees' health and safety. Our ISO-certified quality management system is an important means of ensuring the controlled and reliable execution of Simavi's operations and mitigating the associated risks.

Data security

Data security, both from a cybercrime and privacy point of view, is critical to our operations. Simavi uses the Windows 365 cloud platform which provides flexibility and security. Simavi continuously stresses the importance of data security to its staff, as their alertness and caution is critical.

Financial risks

Fluctuations in income are Simavi's main financial risk. Our risk management aims at minimising fluctuations, especially downwards, but we are also dependent on external factors. Drastic changes could not only significantly affect individual programme continuity, but also the organisation as a whole.

Funding

Simavi continues to diversify its fundraising strategies to spread income sources and financial risk. To secure funding, we

To mitigate reputational risk, Simavi endeavours to communicate openly and with positivity

make significant efforts to maintain good relationships with the private sector, institutional partners and governments. Funds from these donors constitute a large part of our income but are mostly earmarked for programmes.

Currency

Simavi's international operations entail some currency risks. To mitigate these risks Simavi strives to contract and commit only in euros. However, this shifts the risk of exchange rate losses onto our partners. Programme staff works with our implementing partners to ensure potential losses are taken into account in bi-annual budget updates. Some contracts, however, are denominated in US dollars. The resulting risk is sufficiently hedged by keeping liquidity in US dollars that match the US dollar obligations we have under these contracts.

Insurance

Simavi mitigates the financial risks arising from fire, burglary, accidents and liabilities through insurance. Simavi maintains a very strict treasury policy. Excess funds may only be placed in interest-bearing savings and deposit accounts with Dutch banks. The funds are spread over several banks to further minimise our exposure to credit risk.

Reputational risks

For an organisation like Simavi, a good reputation is essential, but at the same time, it is fragile. Any incident may pose a real threat to Simavi's reputation and affect our ability to achieve our goals and objectives, and even our continuity. Many factors can damage Simavi's reputation: inconsistent, incomplete, incorrect, low quality, or uncontrolled communication

(online and offline); lack of transparency; involvement in controversial issues or debates; bad press; ethics and integrity issues; incidents in the fundraising or civil society sector; and environmental incidents.

Our reputational risk tolerance is low, as these risks may affect people's trust in Simavi, our partners and the people we work with, and eventually reduce the donations and funding we need to achieve our goals. To mitigate reputational risk, Simavi endeavours to communicate openly and with a positive tone. We seek not to be provocative but focus on constructive, transparent and positive messaging.

Our financial health

Simavi's financial position is sufficient to ensure continuity, thanks to prudent financial management in previous years, among other things. In 2024 Simavi will have less income than in previous years due to the closure of two large government-funded programmes. New funding is coming in but not yet at the same level as before.

Anticipating this, Simavi has started a restructuring process aimed at strengthening our fundraising capacity and cost-effectiveness, and by leveraging our impact by intensifying strategic collaboration with partners in the global south and east, and in the global north. This creates a basis for continuing our relevant and impactful activities and programs. For further explanation, we refer to the paragraph financial outlook for 2024. •

Please refer to the explanatory notes for the Annual Accounts for more information on our financial status (to be found at page 52).

A key ingredient for impact

Integrity

Integrity is not just a handbook, a guideline or a set of rules – it is also an ongoing debate about morals and ethics. The work we do is very much based on trust. We use donors' money to get our job done and we are committed to spending their money in a fair and transparent way. At the same time, we work with marginalised groups. We cannot betray trust or harm people. All our stakeholders and colleagues must be able to rely on proper conduct, transparency and accountability.

Simavi's integrity system

Simavi's code of conduct clearly defines appropriate and inappropriate behaviour. Our integrity system sets out what procedures are to be followed in the event of inappropriate behaviour and which proportionate sanctions are to be taken in such cases. Simavi has adopted a child safeguarding policy, an anti-fraud, anti-bribery and anti-corruption policy, a whistleblower policy and a complaints policy (available on our website or on request). In 2023 Simavi joined the international Misconduct Disclosure Scheme. ([misconduct-disclosure-scheme.org](https://www.misconduct-disclosure-scheme.org)) New employees are made familiar with Simavi's code of conduct and relevant policies and procedures. All employees are required to submit a certificate of good conduct (*Verklaring Omtrent het Gedrag*). Simavi strongly encourages the filing of complaints and reporting of suspected irregularities and is committed to act whenever its core principles are violated or threatened. Our duty is to protect the victims and restore justice, and to learn from and prevent any repetition of such violations. To keep the conversation going integrity issues are discussed in meetings (e.g. within the programmes, in cluster teams and in financial meetings).



Women from the Mehnatisheel community group, which received funding from Simavi's Water Justice Fund in 2023.

PHOTO: SHIRISH BAJRACHARYA

Integrity and dilemmas

We regularly discuss issues we encounter in our work. These can present serious dilemmas. Simavi works in a variety of countries, including the Netherlands, where local laws and cultural norms may go against what we want to achieve, such as gender equality. Patriarchal systems often exclude women from certain decision-making processes, for example. We discuss such challenges, not only to find a way out of the predicament, but also to equip our staff with the resources and the tools to remain consistent in their day to day work. In 2023 we received two complaints. In line with our complaints policy, both complaints were thoroughly investigated and dealt with. Measures were taken to prevent similar issues from happening again in the future. The two complaints reconfirm the need to stay alert and to continue to discuss and rethink our role in the development arena.

Corporate social responsibility

When selecting new partners and monitoring our work, we feel it is imperative that we share the same values and vision on what makes a world that works for everyone, including gender equality, LGBTQI+ rights, diversity and inclusion, cooperation among civil society organisations, financial management and sustainability. In accordance with our Theory of Change, sustainability is a core component of our work. At our office in the Netherlands, we are fully aware of our responsibilities regarding the environment.

We offset the CO2 emissions from our road and air travel through a compensation contract with Climate Neutral Group and monitor the number of flights we make per year. Our lunches largely consist of organic and Fair Trade certified products. We use biodegradable cleaning products, we separate out recyclables, we purchase green electricity and we use FSC-certified paper for printing and copying as well as for our correspondence and newsletters.

Double check on accountability

The quality of Simavi's operations is safeguarded by an ISO-certified quality management system. This system monitors and evaluates our internal processes. It is embedded in internal manuals, which specify the applicable policies, procedures and processes. More detailed information is available in our declaration of accountability at www.simavi.org/declaration-of-accountability. This document also describes Simavi's policy cycle. In October 2023, EIK Certificering BV conducted the external surveillance audit of our ISO 9001:2015 and Partos 9001:2018 certifications. Our certificates are valid until November 2024. The Central Bureau for Fundraising conducted its regular annual review and concluded we comply with their standards and extended our official recognition. In addition to external audits, in 2023 we performed two internal audits on our processes and procedures to ensure proper functioning of our system. The outcomes of these internal audits were discussed in the management review and followed up accordingly by the respective circles. •

IMPLEMENTING OUR VALUES: SHIFT THE POWER

As part of our Shift the Power strategy we want to promote equality by featuring it prominently in our programmes. Over the past year, the development of the Water Justice Fund put women's voice and agency at its heart to ensure they are in the driver's seat implementing locally-led climate adaptations that address their immediate needs with their own solutions - the ones they consider best. Patrick Mwanzia, programme manager at Simavi, was involved in the process of developing the Water Justice Fund (WJF), in which the Shift the Power paradigm runs through all aspects of the programme. The WJF places resources and decision-making power directly in the hands of woman and girls. This grassroots grantmaking funding model was formed in the countries the WJF is implemented in: Nepal, Kenya and Bangladesh. Designing the fund took place in collaboration with local partners, but also the grassroots communities. Mwanzia helped develop this new approach to international development. 'A lot of patience and understanding is needed for this approach. We have to ask the communities "what issues do you want to address, and how do you want to do that?"

The fact that the ambition of localisation is embedded from the beginning makes the WJF unique.' In order to work from a grassroots perspective, Shift the Power had to be implemented at every level of the programme, including the outcome harvesting. 'We changed the conventional way of programme monitoring, because we want to document changes from the grassroots level from the perspective of the local communities. Therefore, we ask the communities about the results they see, in their own local dialects. When we translate their answers into English, they better reflect the perspective of the people on the results,' said Mwanzia. Shift the Power is the underlying principle that runs through Simavi's Theory of Change. Mwanzia knows it is important to change mindsets, not only in donor countries, but also among local communities. 'Structures in international development have been created from a Western mindset. Now is the time to look at local perspectives. We need to facilitate people's own knowledge, even if they might have an inferiority complex due to existing power dynamics. But patience and understanding is needed to break through this and to come up with sustainable locally-led solutions that are embraced by local communities.' 'Success stories about Shift the Power principles will aid in influencing mindsets of donors. Hopefully, we can slowly move away from traditional funding models to innovative programming like the WJF that focus on unleashing the power of local communities including women-led initiatives where decision making and funding is bottom-up.'



Patrick Mwanzia

Who leads Simavi?

Simavi has a two-tier board. The supervisory board oversees the good governance of the organisation. The managing director, Dieneke van der Wijk, is appraised by the supervisory board. In 2023, Simavi welcomed a new board member, Olutayo Bankole-Bolawole.

The supervisory board is the managing director's employer and supervisor and acts as advisor to the managing director. The managing director is ultimately responsible for Simavi's strategy and operations, the decisions made and the results achieved. The supervisory board itself has no managerial or operational tasks. We are proud to have a supervisory board consisting of highly capable people, each with a unique background and set of talents. Their efforts help our organisation to realise its mission.



ANKIE VAN WERSCH-LENDERS chair
AREA OF EXPERTISE Strategy, international organisation and partnership building, corporate social responsibility
CURRENT POSITION Managing director/CEO of Powered by Envia



JOYCE BROWNE vice-chair
AREA OF EXPERTISE Global health, maternal health, epidemiology, planetary health and climate justice
CURRENT POSITION Associate professor, UMC Utrecht



VERA ARNOLDUS audit committee
AREA OF EXPERTISE Legal, governance
CURRENT POSITION Company Secretary PharmAccess Foundation



WILLEM VAN DE PUT
AREA OF EXPERTISE International health development
CURRENT POSITION Senior research fellow at the Institute of Tropical Medicine Antwerp



HANS VALKENBURG audit committee (till September 2023)
AREA OF EXPERTISE Planning and control, Theory of Change, international development, poverty alleviation, journalism
CURRENT POSITION Self-employed consultant on finance, strategy and planning



OLUTAYO BANKOLE-BOLAWOLE (since October 2023)
AREA OF EXPERTISE HR, institutional and organisational development, leadership development, transformational change, international development
CURRENT POSITION Global director of people and culture, Tearfund



JOCHEM SCHUURMAN audit committee (since March 2024)
AREA OF EXPERTISE: Financial management; financial reporting; risk assessment; due diligence; climate philanthropy
CURRENT POSITION: Grant operations manager, IKEA Foundation

How much does the managing director earn?

Our supervisory board has determined the managing director's compensation package in line with the guidelines for directors' salaries at charitable organisations issued by Goede Doelen Nederland. In 2023, managing director Dieneke van der Wijk received a gross salary of EUR 98,800. In accordance with the standards set by Goede Doelen Nederland, Simavi does not pay bonuses to its managing director or any other employee.

Newest member of the supervisory board

Olutayo Bankole-Bolawole:

'I represent the people on the ground'



Why did you decide to join the supervisory board of Simavi last October?

'I have known Simavi for a long time because of the player it has been in the water, sanitation and hygiene (WASH) sector. I am passionate about the intersection between WASH, climate, health and gender equality Simavi focuses on. As a child growing up in Nigeria, I noticed the undue advantages given to boys. The unequal access to education for girls. Fortunately, my dad was more liberal. He treated all his kids equally. This woke up the feminist activist in me to make a difference.' 'I have worked in various roles in international development at WaterAid, ActionAid and now at Tearfund. I bring my expertise in organisational development, for example in transformational leadership and management, to the table. In what ways can you make your organisation healthier? Identifying those ways and turning them into clear plans of action has been a trait of mine across organisations I have worked at. I think those experiences have allowed me to connect with Simavi in this period of its existence in particular.'

What will your focus be as supervisory board member?

'We as Simavi are going through a change at the moment. With our Shift the Power approach, we want to increasingly contribute to locally-led solutions. As a result, we are scaling up working with partners. I will contribute to identifying and building partnerships. Finding partners which stand out in their niche areas is critical when we at Simavi want to stand out at the intersection between WASH, climate, health and gender equality specifically. By joining forces, we can make the most impact.'

What is a unique aspect which you bring to the role?

'I represent the people on the ground. Africa is my home. I have lived in many countries, most of which were in Africa. I will always keep the perspective of the people at the community level here in mind. Because I have lived in these communities. This perspective includes the nuances related to Africa which many people tend to miss. African countries are all very different from each other. Kenya is more progressive around women's rights and has passed laws which support women and girls in radical ways that I had never seen in most sub-Saharan African countries. Another country Simavi works in, Tanzania, is more patriarchal. This makes its government more difficult to collaborate with.' 'However, Simavi has the reputation of being able to develop effective relationships with most governments. This includes the Tanzanian one, which has a great deal of respect for Simavi thanks to activities such as its advocacy work with the government for WASH services in schools and communities. I really see it as a privilege and honour to have been allowed to serve on the board of such an organisation. It is not something that I take for granted.'

'I will always keep the perspective of the people at the community level in mind'

The financial outlook for 2024

Looking forward

Simavi was founded in 1925 by two Dutch doctors with the aim of bringing medicine to Indonesia. In almost a century a lot has changed. As a development organisation working closely with women and girls and partner organisations in Asia and Africa, we have never been afraid to adjust and innovate. We are constantly adapting our working methods to suit the changing landscape of development and the needs and rights of women and girls.

Financial outlook for 2024

In 2023 we put a lot of effort into our ongoing programmes, the most prominent being Our Lives, Our Health and Our Futures, which closed at the end of 2023, and WASH SDG, which runs till the end of March 2024. Despite very good results these two programmes have not received renewed funding, and the ensuing decrease in our income means that Simavi will enter a period of transition.

Simavi will undergo a transformative change in line with our strategy and ambition to shift power. In 2024 we bring more focus to our organisation by concentrating on three overarching programmes, of which the Water Justice Fund, the new WASH, Learn & Share programme and Sarwacha as a project under the Sustainable and Gender Responsive WASH+ System programme, are all part. By building more strategic partnerships we will shift power and leverage our impact.

Financially, 2024 will also be a year of transition. Income from government grants will be significantly less than previous years, whereas we expect to be able to raise more funds from individual donors, companies and foundations in the Netherlands than in 2023. Total income raised in 2024 is thus expected to be EUR 4.9 million. In 2024 we anticipate spending EUR 4.6m on our objectives, partially funded with new income, partially with our project reserve. Looking at the great results of our programmes we will invest extra in our fundraising capacity, because we believe in the relevance and potential of our mission. Costs of generating funds will be EUR 1.3 million in 2024. With this, we expect our income to grow again in 2025 and beyond.

Further, we will adapt to our financial situation by adjusting the organisational structure and by working more efficiently, resulting in lower costs. Being determined to invest as much as we can into

our programmes and having trust in our fundraising activities, our expenditures will exceed our income in 2024, despite the adjustments. Having trust in the strength of our message and transition plan, Simavis Supervisory Board has approved the budget for 2024 and agreed to use our reserves to cover a projected end result of minus EUR 1.5m. Simavi's funding, liquidity and financial reserves are sufficient to finance the ending and ongoing programs, the operation and the transition plan (until the end of 2025) for the transformative change. •

| BUDGET 2024 | |
|---|---------------|
| INCOME (X 1,000 EURO) | |
| Income from private individuals | 2,350 |
| Income from corporate fundraising | 495 |
| Income from lottery organisations | 900 |
| Income from government subsidies | 1,130 |
| Other income | 26 |
| TOTAL INCOME | 4,901 |
| EXPENDITURE (X 1,000 EURO) | |
| SPENT ON OBJECTIVES | |
| Awareness raising | 1,565 |
| Programmes | 2,714 |
| Advocacy | 340 |
| TOTAL SPENT ON OBJECTIVES | 4,619 |
| OTHER EXPENDITURE | |
| Cost of generating funds | 1,279 |
| Management & administration costs | 529 |
| TOTAL EXPENDITURE | 6,427 |
| RESULT | -1,526 |
| APPROPRIATION OF RESULTS | |
| - Earmarked reserve for strategic development | -120 |
| - Earmarked reserve for projects | -470 |
| - Financing assets | -8 |
| - Continuation reserve | -928 |
| | -1,526 |



Simavi will undergo a transformative change in line with our strategy and ambition to shift power

Jackline Saina in Kajiado County, Kenya, one of the areas where the Water Justice Fund supports local women groups.

Facts & Figures



Kebirungi Mackline, a student at the Bubwika primary school in the Bunyangabu District in Uganda.

PHOTO: SHARIF HUSSEIN

Report of the supervisory board

A year of strengthening and making choices

The year 2023 was difficult by all accounts. Not only did we see devastating wars and earthquakes around the world, but the year also turned out to be the hottest one in history since measurements started. This sad new record left scars across the planet.

Heat waves affected populations around the globe, melting roads in Bangladesh, causing blackouts in India, drying up rivers even in the Amazon, followed by extreme rainfall and deadly floods in Libya, Somalia, Ethiopia and Kenya. Among all this, Simavi became an even stronger part of a growing movement of resistance, bringing the voice and experiences of the women and girls most affected by climate change to the tables where decisions are or should be made. We made ourselves heard at the UN Water Conference in New York, during the World Water Week in Stockholm, at COP28 in Dubai, in the Netherlands and in the countries we work in. Putting women and girls at the centre and working on locally-led solutions to tackle the water crisis for the most vulnerable communities is Simavi's unique way of working. A way of working that the supervisory board strongly supports and believes in. The Water Justice Fund, co-created with Simavi's partners in Kenya, Nepal and Bangladesh and launched during the UN Water Conference in 2023, is a great example of this.

New member of the board

The supervisory board also strengthened itself by welcoming Olutayo Bankole-Bolawole as the newest member of the board. Tayo, currently based in Rwanda, brings extensive experience with her, having worked in senior management positions at country and regional programme levels with international NGOs for more than 20 years. Tayo's experience in building international impact organisations and her feel for culture and learning make her a wonderful addition to our board. At the end of September 2023, the supervisory board had to say goodbye to Hans Valkenburg, who had been a very valuable part of our team since 2019. Hans's sharp but constructive questions and his passion for Africa have been

instrumental during our supervisory meetings. Hans, thanks a million, you will be missed! Apart from the personnel changes, 2023 was also a pivotal year for the strengthening of Simavi's strategy and for making sharp choices for the future, choices that will bring focus and increase Simavi's impact.

It is not only time to acknowledge the powerful role of women and girls as key drivers of change, but even more so to actively ensure they can take up this role. Women and girls need to participate actively, freely and meaningfully, be equally included in decision making, and be heard and respected at all levels of WASH governance.

Shifting the Power

Simavi believes access for women and girls to sustainable water and sanitation services should be at the heart of the struggle for climate justice, because the impact of climate change affects girls and women most. Shifting the Power - a call to redistribute power and resources to the people who are deprived of their human rights - is and will remain an important part of Simavi's way of working and organisational choices will be made accordingly.

Simavi will further invest in local leadership and support local initiatives and local actors. The focus of Simavi's programmes will be even more on supporting context-driven community engagement through partners who work with grassroots women and girl-led initiatives. This approach is key to authentic and lasting social change and transformation.

Influencing and collaborating

Simavi will continue to focus on low resource countries and regions in Africa and Asia where the human rights

to water and sanitation for women and girls are most at risk. Two mutually reinforcing intervention strategies are employed: influencing and collaborating. These strategies fit Simavi's role, position and expertise in the international development sector and help to create an enabling environment in which crucial voices, opinions and demands are heard.

In 2023 Simavi managed to deliver on all its programmes and ensured learning and impact was captured. The WASH SDG sub-programmes led by Simavi exceeded all their targets and contributed towards real system change. The successful EU-funded Our Lives, Our Health, Our Futures programme was concluded with a high-level conference in Dhaka.

Simavi's campaigns in the Netherlands were used to strengthen our message and gather support for our programmes. Through the Stop Sex for Water campaign nearly 30,000 signatures were collected to pressure Dutch politicians to designate climate budget to local water solutions ensuring safety and protection for women in the process of water collection and management. An extreme multi-day sponsored hiking event on the mudflats in the Netherlands was organised for the Water Justice Fund. And with the online movie festival Best of HER, attention was drawn to women's rights.

In designing current and future programmes, the principles of the Simavi strategy are clearly reflected. Shifting the Power is increasingly embedded in Simavi's

programmes, influencing work, partnerships, in how Simavi is organised and in Simavi's identity. Change is inevitable, externally and internally, but the supervisory board is convinced that the Simavi approach has strong potential to attract new donors and new partnerships.

About the supervisory board

- Throughout the year the supervisory board and the management team operated entirely according to the declaration's rules and intent.
- The supervisory board is the managing director's employer and supervisor and acts as her adviser. The board itself has no managerial or operational responsibilities.
- The supervisory board members are recruited according to pre-agreed profiles to ensure the board's composition encompasses diverse areas of expertise. Vacancies are publicly advertised.
- The supervisory board appoints new board members. The supervisory board may involve the managing director in the assessment and selection procedure.
- The accountability and responsibilities of Simavi's supervisory board are described in the organisation's Declaration of Accountability (see www.simavi.nl/en/governance).

Composition

Simavi's supervisory board is composed as follows:

| Supervisory board members | Area of expertise | Current position | Other ancillary positions |
|--|--|--|--|
| Ankie van Wersch-Lenders chair | Strategy; international organisation and partnership building; corporate social responsibility | Managing director/CEO of Powered by Enviu | Founder and board member of Pro2 Foundation; Tika Foundation; IMAGINE leader |
| Joyce Browne vice-chair | Global health; maternal health; epidemiology; planetary health and climate justice | Associate professor, UMC Utrecht | Chair member of Global Health Knowledge Centre; advisory board member of Expertisecentrum Kinderen en Adolescenten Nieuw in Nederland |
| Vera Arnoldus audit committee | Legal, governance | Company secretary PharmAccess Foundation | |
| Willem van de Put | International health development | Senior research fellow at the Institute of Tropical Medicine Antwerp | Senior research fellow at the Institute of International Humanitarian Affairs, Fordham University; Co-founder/director of Culture4Change |
| Hans Valkenburg audit committee (until September 2023) | Planning and control; Theory of Change; international development; poverty alleviation; journalism | Self-employed consultant on finance, strategy and planning | Non-executive member of the board of Tearfund; Member of the supervisory board of Holland Zorggroep |
| Olutayo Bankole-Bolawole (from October 2023) | HR, institutional and organisational development; leadership development; transformational change; international development | Global director of people and culture, Tearfund | Board member, Ajegunle Community Project, Lagos, Nigeria; Expert on Africa, WASH and Women, World Economic Forum |
| Jochem Schuurman audit committee (from March 2024) | Financial management; financial reporting; risk assessment; due diligence; climate philanthropy | Grant operations manager, IKEA Foundation | |

Rotation and election procedure

Supervisory board members are appointed for a maximum of 2 x four-year terms. The board's rotation schedule is as follows:

| Supervisory board members | Appointed | End of first term | End of second term |
|---------------------------|------------------|-------------------|--------------------|
| Willem van de Put | 2018 (December) | 2022 | 2026 |
| Hans Valkenburg | 2019 (September) | 2023 | - |
| Joyce Browne | 2020 (January) | 2024 | 2028 |
| Vera Arnoldus | 2021 (March) | 2025 | 2029 |
| Ankie van Wersch-Lenders | 2022 (November) | 2026 | 2030 |
| Olutayo Bankole Bolawole | 2023 (October) | 2027 | 2031 |
| Jochem Schuurman | 2024 (March) | 2028 | 2032 |

Compensation

The remuneration policy for the supervisory board remains unchanged. Members of the supervisory board do not receive any form of compensation. Actual expenses incurred may be reimbursed.

Supervisory board meetings in 2023

The board convened five times in 2023. The standard agenda items for supervisory board meetings throughout the year are:

- the annual plan and budget
- the annual report
- programme implementation and societal impact
- strategic partnerships and alliances
- formal audits, evaluations and risk assessments
- risk management and fraud prevention
- review of the governance structure
- development of the organisation, its capabilities and the strength of its leadership
- employee engagement.

In addition to the standard agenda items, the board also discussed and reviewed the following items this year:

- the Simavi strategy
- the diversity and inclusivity policy
- new impactful programmes
- the fundraising strategy and financial investment for these plans
- the appointment of the new finance and operations director.

Audit committee

The audit committee convened three times in 2023. Meetings took place about two weeks before the regular

supervisory board meetings. Simavi's managing director and director of finance and operations also attended. Topics included the annual budget and forecasts, the internal financial reports and annual accounts, the auditor's report and the governance structure. The external auditor also participated in the discussions of the annual accounts and the auditor's report.

Management system

A safe management system is in place. Simavi's ISO-certified quality management system is an important means to ensuring the controlled and reliable execution of the organisations operations and mitigating the associated risks.

Self-evaluation of the supervisory board

In line with Simavi's governance code, the supervisory board annually evaluates its performance.

Recognition

In 2023 Simavi and its partners operated in turbulent circumstances. The supervisory board greatly appreciates the commitment and perseverance shown by Simavi's volunteers, employees and management team throughout the year. The supervisory board especially thanks Simavi's in-country partners for their cooperation and impactful work on the ground and expresses its appreciation for the strong relations with the organisation's Dutch and international stakeholders. Looking forward to 2024 and beyond, the supervisory board has confidence the Simavi team will find new and effective ways to achieve our common purpose: powerful women, healthy societies. •

Annual accounts

Balance Sheet as per December 31, 2023 (after appropriation of result)

| ASSETS (x 1,000 Euro) | NOTE | 31-12-2023 | 31-12-2022 |
|--|------|--------------|--------------|
| FIXED ASSETS | 1 | | |
| Tangible fixed assets | | 11 | 9 |
| | | 11 | 9 |
| CURRENT ASSETS | | | |
| Receivables and accrued income | 2 | | |
| Bequests to be received | 2.1 | - | - |
| Interest to be received | | 29 | |
| Grants to be received | 10 | 167 | - |
| Other receivables and prepaid expenses | 2.2 | 1,001 | 1,019 |
| | | 1,197 | 1,019 |
| CASH AND CASH EQUIVALENTS | 3 | 5,355 | 7,121 |
| TOTAL ASSETS | | 6,563 | 8,149 |

| LIABILITIES (x 1,000 Euro) | NOTE | 31-12-2023 | 31-12-2022 |
|-------------------------------------|------|--------------|--------------|
| RESERVES AND FUNDS | 4 | | |
| Continuity reserve | 4.1 | 2,336 | 2,336 |
| Reserve for financing assets | 4.2 | 11 | 9 |
| Earmarked reserves | 4.3 | 2,588 | 3,635 |
| Earmarked Funds | 10 | 10 | - |
| | | 4,945 | 5,980 |
| SHORT-TERM LIABILITIES | | | |
| Taxes and social insurance premiums | | 65 | 67 |
| Other liabilities and accruals | 5 | 333 | 381 |
| Deferred income | 6 | 1,220 | 1,721 |
| | | 1,618 | 2,169 |
| TOTAL LIABILITIES | | 6,563 | 8,149 |

Statement of Income and Expenditure for the year 2023

| ASSETS (x 1,000 Euro) | NOTE | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|--|------|---------------|---------------|---------------|
| INCOME | | | | |
| Income from private individuals | 8 | 1,731 | 1,525 | 2,923 |
| Income from companies | | 388 | 590 | 174 |
| Income from lottery organisations | 9 | 900 | 900 | 905 |
| Income from government subsidies | 10 | 3,610 | 5,292 | 4,419 |
| Income Dutch Ministry of Foreign Affairs for alliance partners | 10 | 8,832 | 5,232 | 4,077 |
| Income from other non-profit organisations | 11 | 220 | 553 | 422 |
| TOTAL INCOME RAISED | | 15,681 | 14,093 | 12,920 |
| EXPENSES | | | | |
| SPENT ON OBJECTIVES | 12 | | | |
| Awareness raising | | 1,277 | 1,550 | 1,285 |
| Programmes | | | | |
| Simavi programmes | | 4,894 | 6,786 | 5,630 |
| Paid to alliance partners | | 8,832 | 5,232 | 4,077 |
| Advocacy | | 193 | 203 | 159 |
| TOTAL SPENT ON OBJECTIVES | | 15,196 | 13,771 | 11,151 |
| Cost of generating funds | 13 | 978 | 1,272 | 970 |
| Management & administration costs | 14 | 584 | 720 | 631 |
| TOTAL EXPENSES | 15 | 16,758 | 15,763 | 12,752 |
| Balance of financial income and expenses | | | | |
| Financial income | | 42 | - | -17 |
| RESULT | | -1,035 | -1,669 | 151 |

Statement of Income and Expenditure for the year 2023 - continued

| APPROPRIATION OF RESULT (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|---|----------------|----------------|----------------|
| Withdrawal from earmarked reserve Projects | -583 | -821 | -550 |
| Withdrawal from earmarked reserve Strategic development | -771 | -840 | -736 |
| Withdrawal from earmarked reserves fundraising legacies | - | - | -4 |
| Withdrawal from earmarked fund Interest | - | - | - |
| Withdrawal from earmarked fund eye care Africa | - | - | - |
| Withdrawal from earmarked fund eye care Irian Yaya | - | - | - |
| Withdrawal from reserve for financing assets | -8 | -8 | -21 |
| Addition to earmarked reserve Projects | 307 | - | 706 |
| Addition to earmarked reserve Strategic development | - | - | 750 |
| Addition to reserve for financing assets | 10 | - | 6 |
| Addition to earmarked fund interest to be spent on objectives | 10 | - | - |
| TOTAL | -1,035 | -1,669 | 151 |

Cash Flow Statement for the year 2023

| (x 1,000 Euro) | NOTE | 2023 | 2022 |
|---|------|---------------|-------------|
| Result | | -1,035 | 151 |
| Adjustment for depreciation | 1 | 8 | 21 |
| Adjustment for interest income | | 42 | 17 |
| | | -985 | 189 |
| Changes in operating capital | | | |
| Change in receivables | 2 | -178 | 139 |
| Change in short-term liabilities | 5,6 | -551 | -674 |
| Interest received | | -42 | -17 |
| Cash flow from operational activities | | -1,756 | -363 |
| Cash flow from investment activities | | | |
| Investments in fixed assets | 1 | -10 | -6 |
| Change in cash and cash equivalents | | -1,766 | -369 |
| Balance of cash and cash equivalents on January 1 | | 7,121 | 7,490 |
| Balance of cash and cash equivalents on December 31 | 3 | 5,355 | 7,121 |
| Change in cash and cash equivalents | | -1,766 | -369 |

Accounting policies

General

The annual accounts have been prepared in accordance with the Dutch Accounting Standard for Fundraising Institutions (RJ 650) and are subject to the “Wet Normering bezoldiging Topfunctionarissen publieke en semi publieke sector” (WNT). The annual accounts aim to provide a fair presentation of the financial position of Stichting Simavi, registered in Haarlem (reg.no. 40594571), having office at Naritaweg 153, 1043 BS Amsterdam, The Netherlands (Simavi), as of December 31, 2022, and of its income and expenditure for the year 2021. The financial year coincides with the calendar year. The valuation principles and methods of determining the result are the same as those used in the previous year.

Continuity

Due to the closure of two major programmes by the end of 2023 and March 2024, for which Simavi has not received renewed funding, and the ensuing decrease in income Simavi will go through a period of transition in 2024 and 2025. Simavi will focus its activities in three overarching programmes. Impact will be leveraged through building more strategic partnerships.

Financially, income from government grants will be significantly less in 2024 than in previous years. This is expected to grow again in 2025. Having trust in the relevance and potential of our mission, Simavi will invest in its fundraising capacity. As a result, income from individual donors, companies and foundations is expected to grow in 2024 and 2025. Total income in 2024 is projected at EUR 4.9 million. We anticipate spending EUR 4.6 million on our objectives, partially funded with new income, partially with our project reserve. The costs of leveraging funds will be EUR 1.3 million in 2024, costs of management and administration will be EUR 0.5 million.

The Supervisory Board has approved the 2024 budget and agreed to using our reserves to cover the projected deficit in 2024 of minus EUR 1.5 million. Simavi's funding, liquidity and financial reserves have been stress tested and are sufficient to finance the ending and ongoing programmes, Simavi's operations and transition plan in 2024 and 2025. Consequently, our financial statements have been prepared based on a going concern assumption.

Related parties

Transactions with related parties are disclosed in the notes insofar as they are not transacted under normal market conditions. The nature, extent and other information is disclosed if this is necessary in order to provide the required insight.

With reference to Section 407(1a);13, Title 9, Book 2 of the Dutch Civil Code, the financial data of Stichting NFICH and Stichting Zien have not been consolidated. The current accounts between Simavi and these foundations are reported under Other liabilities and accruals (see note 5).

Functional and reporting currency

The annual accounts are denominated in euros, Simavi's functional and reporting currency. Transactions denominated in foreign currencies conducted during the reporting period are recognised in the annual accounts at the rate of exchange on the transaction date. Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the rate of exchange at the reporting date. Any resulting exchange differences are recognised in the statement of income and expenditure.

Use of estimates

In applying the accounting policies and standards for preparing annual accounts, the management of Simavi is required to make estimates and judgments that might significantly influence the amounts disclosed in the annual accounts. If necessary for the purposes of providing the insight required under Section 362(1), Book 2 of the Dutch Civil Code, the nature of these estimates and judgments, including the related assumptions, has been disclosed in the notes to the relevant items. Simavi did not change its policies for accounting estimates compared to the previous year.

Basis of measurement

Unless indicated otherwise, the annual accounts have been prepared using the historical cost basis.

Events after the balance sheet date

Post balance sheet events that provide further information about the actual situation as at the balance sheet date and appear up to the date of the preparation of the financial statements will be adjusted in the financial statements for the current year.

Post balance sheet events that do not provide further information about the actual situation as at the balance sheet date will not be adjusted in the financial statements for the current year. If such events are considered material to the judgment of the users of the financial statements, their nature and estimated financial implications are disclosed in the financial statements as 'Events after balance sheet date'.

Impairments

Simavi assesses at each reporting date whether there is any evidence of assets being subject to impairment. If any such evidence exists, the recoverable amount of the relevant asset is determined. An asset is subject to impairment if its carrying amount is higher than its recoverable amount; the recoverable amount is the higher of net realizable value and value in use. If it is established that a previously recognised impairment loss no longer applies or has declined, the increased carrying amount of the asset in question is not set higher than the carrying amount that would have been determined had no impairment loss been recognised. An impairment loss is directly expensed in the statement of income and expenditure.

Fixed assets

Fixed assets, both tangible and intangible, are carried at cost less straight-line depreciation over their estimated useful lives. The percentages used are: Equipment: 10 %; Office machines: 20 %; Computers and software: 20 - 33 %.

Operational Leasing

The lease of the office premises is recognised as operational lease, as a large part of the risks and rewards associated with the ownership are not for the benefit of, nor incurred by Simavi. Lease payments are recorded on a straight-line basis in the income statement for the duration of the contract.

Financial instruments

Financial instruments include receivables, cash and cash equivalents, project/programme commitments, accounts payable, and other payables. Financial instruments are initially recognised at fair value. Any directly attributable transaction costs are part of this initial valuation. Financial instruments are subsequently valued in the manner described below.

Cash and cash equivalents

Cash and cash equivalents represent cash in hand, bank balances and deposits with terms of less than twelve months. Overdrafts at banks are recognised as part of debts to lending institutions under current liabilities. Cash at banks and in hand is carried at nominal value.

Receivables and accrued income

Receivables and accrued income are initially stated at fair value, and are subsequently valued at amortised cost. An allowance is made for obsolescence where necessary. Bequests to be received and Legacies with usufruct are valued at the time they can reliably be determined based on the notarial deed of distribution.

Reserves

In order to secure the continuity of the foundation in case of unexpected events, part of Simavi's capital has been transferred to a separate continuity reserve. The size is in accordance with sector regulations and is aimed to meet legal and moral obligations in case of a significant fall in income.

Simavi holds a reserve for financing fixed assets to guarantee replacement of these assets in the future. Earmarked reserves are held for different purposes as determined by management. Management of Simavi can change the specific earmark of reserves, when deemed appropriate.

Earmarked funds

The earmarked funds represent all received earmarked income that the donor intended for a specific purpose, for which the underlying objective and related expenditure have not yet been realised. Furthermore, earmarked funds are held for accumulated interest income earned on the

advance payments of grants in respect of the applicable programmes. The earmarked funds are expected to be used within 3 years or in case of interest from grants during the remaining project period of the grant. The restriction following the earmark can only be released by specific third party approval.

Financing contracts with government and other major donors

Simavi signed financing contracts for carrying out specific projects. Simavi recognises the incoming resources from these financing contracts and grant decisions at the time resources are actually expended. The difference between the income recognised and the actual amounts received in the form of contributions from donors is recorded in the balance sheet. This results in receivables if more resources have been expended than received or in deferred grants if amounts actually received are greater than those expended.

Pension scheme

Simavi's pension scheme is a defined contribution scheme, managed by life insurance company Nationale Nederlanden. All premiums pertaining to the reporting year are included under staff costs. Any premiums due at year-end are included on the balance sheet under other liabilities, any premiums paid in advance or in access of the premiums due are included as prepaid expenses, in case these can be offset against future premiums due. There are no additional obligations arising from the management agreement with the pension insurer, the pension agreement with employees or other commitments to employees.

Project/programme commitments

The grants unconditionally committed as of the balance sheet date, which have not been already paid, are divided into short-term liabilities and long-term liabilities. The amounts that are expected to be settled after more than one year after the balance sheet date, are accounted for as long-term liabilities.

Liabilities

On initial recognition, liabilities are recognised at fair value. After initial recognition liabilities are recognised at the amortised cost price, being the amount received, taking into account premiums or discounts, less transaction costs. This usually is the nominal value. Liabilities due within one year are presented as short-term liabilities; liabilities due after one year are presented under long-term liabilities.

Conversion of foreign currency

Monetary assets and liabilities in foreign currency are converted into euros at the closing rate at year's end. Exchange differences are accounted for in the statement of income and expenditure under financial income and expenses.

Determination of results

Income from private individuals, companies, lottery organisations and other non-profit organisations

Income from private individuals, companies, lottery organisations and other non-profit organisations is recognised in the year to which it pertains, unless income is subject to conditions still to be met.

Legacies and bequests are accounted for as income in the year in which they are received. Provisional payments are accounted for as income in the financial year in which they are received, in cases when a reliable estimate or valuation was not possible at an earlier time.

Income from government subsidies

Income from government subsidies that have been allocated by the donor depending on actual project costs is accounted for in the statement of income and expenditure in the year that the eligible expenditure is recognised, it is probable that the amounts will be received and Simavi complied with all attached conditions. In this context, the expenditure in respect of alliance partners in alliances where Simavi is the lead agency is equal to the amounts paid to these partners.

Differences between the (final) settlement of the grants and accumulated income are accounted for in the statement of income and expenditure in the year in which these differences can be reliably estimated.

Expenditure

Amounts spent on Simavi projects and programmes are accounted for as expenses in the financial year in which the contribution has been unconditionally committed. The expenses recognised in the statement of income and expenditure include the related direct and indirect organisational costs.

Fundraising, awareness raising and management & administration costs are charged to the statement of income and expenditure in the year to which they pertain and as soon as they become apparent.

Salaries, wages and social security contributions are recognised in the statement of income and expenditure based on the pay and benefits package to the extent that they are payable to employees.

Expenditure allocation

Expenditure allocation is described in note 15 of the notes to the statement of income and expenditure.

Financial income

Financial income is recognised in the statement of income and expenditure time proportionally.

Cash flow statement

The cash flow statement is prepared using the indirect method. To determine the change in cash and cash equivalents during the reporting period, the result for that year is adjusted for items in the statement of income and expenditure and for balance sheet movements that did not result in actual cash flows.

The cash flow statement makes a distinction between cash flow from operational, investment and financing activities. In this context, changes in long-term debts from project/programme commitments and interest income are presented as cash flow from operational activities. Under the investment activities, only investments are included for which cash is paid.

Notes to the balance sheet

Note 1 - Fixed assets

Fixed assets are used for operations only. Tangible fixed assets comprise office machines, equipment and computers. The movements during the year can be specified as follows:

| (x 1,000 Euro) | Tangible Fixed assets |
|--------------------------------------|-----------------------|
| Value as at January 1, 2023 | |
| Aquisition value | 145 |
| Cummulative depreciation | -136 |
| Book value | 9 |
| Movements | |
| Investments | 10 |
| Depreciation | -8 |
| Divestments | - |
| Depreciation on divestments | - |
| Balance | 2 |
| Value as at December 31, 2023 | |
| Acquisition value | 155 |
| Cummulative depreciation | -144 |
| Book value | 11 |
| Depreciation percentages | 10 - 33% |

The 2023 investments relate to the purchase of computer equipment.

Note 2 - Receivables and accrued income

2.1 Bequests to be received

From a legacy Simavi obtained 15 certificates of shares (16.9% of the total shares) in Marnel Zaandam Beheer B.V., registered in Amsterdam. These certificates do not bear any voting rights. Simavi received €6K dividend in 2023 (2022: €4K), which was accounted for as income from Legacies and bequests. Considering the uncertainty of future income from these certificates, the valuation is set at nil (2022: nil). Any future income from these certificates will be accounted for as soon as this income can be reliably determined.

At year-end Simavi had one legacy (one in 2022) encumbered with usufruct. Due to the uncertainty on the size and timing of future payments, the remaining legacies encumbered with usufruct are valued conservatively at nil.

2.2 Other receivables and prepaid expenses

| (x 1,000 Euro) | 31-12-2023 | 31-12-2022 |
|-------------------------------------|--------------|--------------|
| Other receivables | 28 | 70 |
| Contribution Dutch Postcode Lottery | 900 | 900 |
| Prepaid expenses | 73 | 49 |
| Total | 1,001 | 1,019 |

All amounts are to be settled within one year after the balance sheet date.

The contribution of the Dutch Postcode Lottery, committed but not yet received, amounted to €900K at year-end (2022: €900K).

Note 3 - Cash and cash equivalents

The cash and cash equivalents are placed on current accounts or savings accounts. The total amount of €5,355K includes foreign currency in the amount of US\$95K (€86K). All amounts are placed at Dutch banking institutions and are available upon demand, except for €26K, which is restricted as a collateral for a bank guarantee. There are no cash or cash equivalents placed on deposit for more than 1 month. The cash and cash equivalents are intended for objectives and operations only, so not for investment purposes.

The average yield on outstanding cash and cash equivalents was 0.7% in 2023 (-0.2% in 2022).

Note 4 - Reserves and funds

4.1 Continuity reserve

| (x 1,000 Euro) | 2023 | 2022 |
|---------------------------|-------|-------|
| Balance as at 1 January | 2,336 | 2,336 |
| Withdrawal | - | - |
| Addition | - | - |
| Balance as at 31 December | 2,336 | 2,336 |

The continuity reserve is designed to create a sufficiently large buffer to enable Simavi to complete or terminate ongoing projects/programmes appropriately in case of a significant shortfall of key sources of funding. Furthermore, it includes funding necessary for actions to enable Simavi to rebuild such a shortfall or, in worst case, dissolve the organisation, while still meeting legal and moral obligations.

To do this we envisage requiring an equivalent of six to nine months of total operational expenditure, thus ranging between €1.8 and 2.8 million. The continuity reserve, after appropriation of result, amounts to €2,336K at the end of 2023. This is just over seven months and falls well within the indicated range. As the risk levels have not significantly changed, the continuity reserve is kept at the same level as last year. See also the paragraph on the future outlook in the annual report.

The maximum size for the continuity reserve, according to the assets' guidelines set by the association for fund-raising institutions (Goede Doelen Nederland), equals to one and a half times the annual operational costs of the organisation, based on the budget for the following year. This maximum amounts to €4.4 million as per December 31, 2023.

4.2 Reserve for financing assets

The reserve for financing assets matches the book value of the total fixed assets.

| (x 1,000 Euro) | 2023 | 2022 |
|---------------------------|------|------|
| Balance as at 1 January | 9 | 24 |
| Withdrawal | 8 | 21 |
| Addition | 10 | 6 |
| Balance as at 31 December | 11 | 9 |

4.3 Earmarked reserves

The earmarked reserves held by Simavi were in total €2,588K in 2023 (2022: €3,635K), including the movements in these reserves during the year, are specified below:

Projects

This reserve will be used in the coming years to match funds of institutional donors and foundations to realise projects and to finance projects out of own funds for which no funding is yet available from other sources.

| (x 1,000 Euro) | 2023 | 2022 |
|---------------------------|-------|-------|
| Balance as at 1 January | 2,560 | 2,404 |
| Withdrawal | 583 | 550 |
| Addition | 307 | 706 |
| Balance as at 31 December | 2,284 | 2,560 |

Strategic Development

This reserve has been formed for Strategic Development to further position Simavi, preparing for the future. This reserve will be invested in: further strategic and organisational positioning, private fundraising and programme development.

| (x 1,000 Euro) | 2023 | 2022 |
|---------------------------|-------|-------|
| Balance as at 1 January | 1,075 | 1,061 |
| Withdrawal | 771 | 736 |
| Addition | - | 750 |
| Balance as at 31 December | 304 | 1,075 |

4.4 Earmarked funds

| (x 1,000 Euro) | 31-12-2022 | Withdrawal | Addition | 31-12-2023 |
|------------------------------------|------------|------------|----------|------------|
| Interest to be spent on objectives | - | - | 10 | 10 |
| Total earmarked funds | - | - | 10 | 10 |

During 2023 Simavi received €10K interest of WASH SDG grants, this amount will be spent on WASH SDG program activities in 2024.

Note 5 - Other liabilities and accruals

| (x 1,000 Euro) | 31-12-2023 | 31-12-2022 |
|--|------------|------------|
| Accounts payable | 91 | 118 |
| Current account Stichting NFICH and ZIEN | 10 | 9 |
| Accrued vacation hours | 54 | 46 |
| Accrued holiday allowance | 90 | 88 |
| Accrued audit fees | 88 | 120 |
| Total | 333 | 381 |

All other liabilities and accruals are due within one year.

Note 6 - Deferred income

| (x 1,000 Euro) | 31-12-2023 | 31-12-2022 |
|-------------------|--------------|--------------|
| Government grants | 922 | 1,405 |
| Other projects | 298 | 316 |
| Total | 1,220 | 1,721 |

In 2023 the deferred income from government grants decreased to €922K. More income was recognised than factually received. Further information on deferred income from government grants is provided in note 10.

Note 7 - Off balance sheet rights and obligations

Off-balance sheet rights

Simavi has received multiyear commitments to grants for programmes to be executed in the coming years. The grants are subject to restrictions, so these may be withdrawn. As far as these grants are not yet unconditionally committed, they have not been included in the balance sheet and are considered as off-balance rights.

The below table provides an overview of these rights, of grants in excess of €1 million, as at December 31, 2023.

| SUBSIDY (x 1,000 Euro) | WASH SDG | OLHF |
|--|-------------------------|--------------------------|
| Grant received from: | MoFA | EU |
| Programme period | 1-7-2017 till 31-3-2024 | 1-1-2019 till 31-12-2023 |
| Lead of the alliance | Simavi | n.a. |
| Total grant amount for the alliance | 67,000 | - |
| Grant amount for Simavi | p.m. | 5,000 |
| Total amount received upto 2022 | 51,893 | 3,822 |
| Received in 2023 | 11,518 | 227 |
| Total amount received upto 2023 | 63,411 | 4,049 |
| Total amount still to be received | 3,589 | 951 |
| To be received after determination of total grant amount | 990 | 500 |

WASH SDG The Dutch Ministry of Foreign Affairs awarded a grant to the WASH SDG consortium in which Simavi acts as lead agency of the consortium consisting of SNV, Plan International and the WASH Alliance International partners. In 2023 the Dutch Ministry of Foreign Affairs approved costed extension of WASH SDG consortium till March 2024 and an additional amount of €8,000K (total amount WASH SDG €67,000K)

The amount received up to 2022 for the WASH SDG consortium is in total for all parties €63,411K. The grants of Dutch Ministry of Foreign Affairs are conditional upon sufficient funds being made available in the budget by the government and parliament.

OLHF Simavi obtained a grant from the European Union for the programme Our lives, our health, our future in Bangladesh. The total amount of programme entails an amount of €5,560K, of which €560K is financed from our own funds. The programme started in January 2019 and will run for 5 years till end of 2023.

Off-balance sheet obligations

Under the framework of the WASH SDG (€695K) and EU OLHF (€175K) programmes, Simavi and its partners entered into contractual (multi-year) project commitments to carry out projects in areas where Simavi operates. Where these contracts depend on conditions that are yet to be met, such as grant allocation by Dutch Ministry of Foreign Affairs or other parties, they have not been accounted for in the balance sheet. These obligations amounted to €870K at the end of 2023 (2022: €1,315K).

Additionally, for other programme contracts, where contracts depend on conditions yet to be met, off balance sheet commitments exist in the amount of €512K (2022: €540K).

Simavi is located at rented premises. The rent amounts to €95K per year. A bank guarantee for this lease has been issued in the amount of €26K. The contract runs until December 31, 2024, with a six-months' notice period, and can be extended year by year. The total obligation amounts to €95K, due within one year.

Notes to the cash flow statement

The cash position of Simavi has decreased by an amount of €1,766K in 2023. This decrease resulted from a negative cash flow from operational activities of €1,756K (2022: €363K negative). Our cash position is volatile over the years, due to the timing of receipt of the larger instalments of the government subsidies.

Notes on the statement of income and expenditure

All income reported in the annual accounts has a structural character.

Note 8 - Income from private individuals

This income comprises donations and gifts as well as legacies and bequests. The donations and gifts from private individuals amounted to €1,423K which is lower than in 2022 (€1,467K). The income from legacies and bequests amounted to €307K (2022: €1,456K). Income from legacies and bequests is not budgeted given the uncertainty of this type of income.

Note 9 - Income from lottery organisations

In 2023, Simavi received €900K as a contribution from the Dutch Postcode Lottery. The unearmarked contribution Dutch Postcode Lottery is made under a multi-year conditional commitment.

Note 10 - Income from government subsidies

The income from government subsidies in 2023 amounted to €3,610K (2022: €4,419K) which is €1,682K lower than budgeted. The latter is resulting from lower level of activities than expected.

In 2023, the income from the Dutch Ministry of Foreign affairs for alliance partners amounted to €8,832K (2022: €4,077K). These funds are directly transferred to the consortium partners of WASH SDG alliance. The increase is due to approval by the Ministry of Foreign Affairs of costed extension with additional amount of €8,000K.

The table below gives an overview of the grants received and income accounted for from the Dutch Ministry of Foreign Affairs and the European Union.

| (x 1,000 Euro) | 31-12-2022 | | 2023 | | | 31-12-2023 | |
|---------------------------|-----------------------|----------------------------|----------------------|------------------------------------|-------------------------------------|-----------------------|----------------------------|
| | Grants to be received | Grants received in advance | Add: Grants received | Minus: Income government subsidies | Minus: Income for alliance partners | Grants to be received | Grants received in advance |
| WASH SDG | - | 401 | 11,518 | 2,701 | 8,832 | - | 386 |
| WASH First | - | 314 | -1 | - | - | - | 313 |
| Our Life, Health, Futures | - | 406 | 227 | 800 | - | 167 | - |
| Other | - | 284 | 48 | 109 | - | - | 223 |
| Total | - | 1,405 | 11,792 | 3,610 | 8,832 | 167 | 922 |

A positive balance between the grants received and the actual expenditure eligible for grant funding is presented in the balance sheet as advance government grants under deferred income (see note 6). In the event of a negative balance, these assets are presented in the balance sheet as grants to be received. Some smaller programmes are grouped under 'Other'. Note that the accounted income and expenditure can differ from what was reported to the related donor, because of their specific reporting or accounting requirements.

Note 11 - Income from other non-profit organisations

This income relates to the donations received from foundations and the income from schools, relating to the Walking for Water campaign. The income is specified as follows:

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|---|----------------|----------------|----------------|
| Income from foundations | 102 | 253 | 239 |
| Income from schools (Walking for Water) | 118 | 300 | 183 |
| Total | 220 | 553 | 422 |

The income from Walking for Water and the income from foundation is lower than budgeted and income 2022.

Note 12 - Spent on objectives

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|--------------------------------------|----------------|----------------|----------------|
| Objective: Awareness raising | 1,277 | 1,550 | 1,285 |
| Objective: Simavi programmes | 4,894 | 6,786 | 5,630 |
| Objective: Paid to alliance partners | 8,832 | 5,232 | 4,077 |
| Objective: Advocacy | 193 | 203 | 159 |
| Total spent on objectives | 15,196 | 13,771 | 11,151 |

The actual expenditure on objectives in 2023 is €4,045K higher than last year, and €1,425K higher than budgeted. The difference is mainly caused by higher payments of alliance members, due to approval Ministry of Foreign Affairs of an additional amount of €8,000K for the WASH SDG program.

Spending percentage

The ratio of the total expenditure on objectives as a percentage of the total income is presented in the following table:

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|----------------------------|----------------|----------------|----------------|
| Total spent on objectives | 15,196 | 13,771 | 11,151 |
| Total income raised | 15,681 | 14,093 | 12,920 |
| Spending percentage | 96.9% | 97.7% | 86.3% |

The percentage expenditure on objectives of total income in 2023 is 96.9%, as compared to 86.3% in 2022. Corrected for the effect of payments to alliance partners, the spending ratio is 92.9% in 2023 (80.0% in 2022).

As a percentage of total expenditure, the expenditure on objectives amounts to 90.7% (2022: 87.4%). This higher percentage in 2023 is mainly resulting from the increase of paid to alliance partners compared to last year.

Note 13 - Cost of generating funds

The cost of generating funds relate to the various funding activities. The most important are the costs relating to private fundraising and the costs for fundraising of grants. The percentage cost of generating funds is lower at 6.2% (2022: 7.5%). The decrease is mainly reflecting the increased income level in 2023. The amount of expenditure in 2023 was in line with costs of last year but well below budget 2023.

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|--|----------------|----------------|----------------|
| Cost of generating funds | 978 | 1,272 | 970 |
| Total Income raised | 15,681 | 14,093 | 12,920 |
| Percentage cost of generating funds | 6.2% | 9.0% | 7.5% |

Apart from the costs of our own organisation, the fundraising costs relate to the costs of our newsletters and mailings, these are important for maintaining and expanding our donor base.

Note 14 - Management & administration costs

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|---|----------------|----------------|----------------|
| Management & administration costs | 584 | 720 | 631 |
| Total expenditure | 16,758 | 15,763 | 12,752 |
| Percentage management & administration costs | 3.5% | 4.6% | 4.9% |

The management & administration costs are below the 2022 level and budget. As a percentage of the total expenditure, the costs are also lower at 3.5%, mainly due to the higher level of total expenditure.

Independent auditors costs

PricewaterhouseCoopers Accountants N.V. have audited the financial accounts. The following fees are charged:

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|--------------------------------------|----------------|----------------|----------------|
| Audit of the Financial Statements | 98 | 91 | 89 |
| Audit contracts institutional donors | 29 | 30 | 31 |

The amounts for the audit contracts institutional donors are allocated to the programmes were applicable. Three contracts of institutional donors required audited reports in 2023 (2022: three). No other costs for financial or fiscal advise were incurred in 2023.

Note 15 - Total Expenses

| Expenditure (x 1,000 Euro) | Objective | | | Generating funds | Management & Administration | Total 2023 | Budget 2023 | Total 2022 |
|---|----------------------|---------------|------------|---------------------|--------------------------------|---------------|----------------|---------------|
| | Awareness raising | Programmes | Advocacy | | | | | |
| Grants and contributions | - | 12,453 | - | - | - | 12,453 | 10,631 | 8,248 |
| Publicity and communication and outsourced work | 614 | 121 | 24 | 490 | - | 1,249 | 1,810 | 1,277 |
| Staff costs | 584 | 1,016 | 149 | 430 | 418 | 2,597 | 2,867 | 2,754 |
| Accommodation costs | 33 | 58 | 9 | 25 | 24 | 149 | 157 | 146 |
| Office and general expenses | 44 | 75 | 10.4 | 32 | 141 | 302 | 290 | 306 |
| Depreciation | 2 | 3 | 1 | 1 | 1 | 8 | 8 | 21 |
| Total | 1,277 | 13,726 | 193 | 978 | 584 | 16,758 | 15,763 | 12,752 |

All direct and indirect costs are allocated to 1) the three objectives of Simavi (Awareness raising, Programmes and Advocacy); 2) the cost of generating funds; and 3) management & administration costs.

Apart from direct costs spent on Simavi projects/programmes, all other out of pocket costs that can be directly allocated to the objectives and fund generation are specified under Publicity and communication and outsourced work.

All indirect costs, such as staff, accommodation, office and general expenses and depreciation are allocated based on the number of hours employees have spent on the aforementioned components. A calculation of the hours spent is made for every employee. This calculation is based on the employee's job description.

Management & administration costs include all administrative and secretarial hours, as well as all hours classified by the organisation as overhead, such as meetings with the supervisory board and other meetings intended to provide guidance and direction to the organisation.

Note 16 - Staff costs

| (x 1,000 Euro) | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|---------------------------------------|----------------|----------------|----------------|
| Salaries in the Netherlands | 1,871 | 2,125 | 1,980 |
| Social insurance premiums, insurances | 369 | 394 | 376 |
| Costs of pension facilities | 107 | 145 | 135 |
| Other staff costs | 251 | 203 | 262 |
| Total | 2,598 | 2,867 | 2,753 |

For information about the allocation of staff costs to the different categories of expenditure presented in the statement of income and expenditure please refer to note 15.

The staff costs are lower than in 2022, and under budget. This is reflecting the lower number of staffing in the Netherlands, in line with the lower level of activities.

The development of the number of staffing is as follows:

| Average number of persons employed | ACTUAL 2023 | BUDGET 2023 | ACTUAL 2022 |
|------------------------------------|----------------|----------------|----------------|
| Dutch office staff | 38.2 | 42.0 | 42.3 |
| in average number of FTE's | 34.3 | 37.6 | 36.8 |

Outside the Netherlands, Simavi has no employees on its own payroll.

Management model and remuneration

Simavi has a two-tier board: a supervisory board for monitoring, supervising and consulting, and a one person executive board (the managing director) for the implementation of Simavi's strategy and its day-to-day management. The salaries of the staff are based on a formalised salary structure. The functions are grouped into categories based on the job characteristics. The categories are linked to a salary grid. The categorisation and salary grid are based on a standardised calculation method performed by an independent agency (Human Capital Group). Periodically we participate in a general survey on salary levels, commissioned by Goede Doelen Nederland. The results of latest survey indicate that our salary levels correspond to the average levels in the sector and are in conformity with the market.

Remuneration of the supervisory board

The members of the supervisory board receive no remuneration for their activities. The members of the supervisory board have also not received any loans, advance payments or guarantees.

| Name | Position |
|--------------------------|---|
| Ankie van Wersch Lenders | Chair of the supervisory board |
| Joyce Browne | Vice-chair of the supervisory board |
| Vera Arnoldus | Member of the supervisory board |
| Willem van de Put | Member of the supervisory board |
| Olutayo Bankole Bolawole | Member of the supervisory board from 1 October 2023 |
| Hans Valkenburg | Member of the supervisory board till 1 October 2023 |

Remuneration of the managing director

The supervisory board determines the remuneration policy, the level of executive remuneration and other fixed remuneration components. The policy is reviewed periodically. Simavi follows the guidelines of Goede Doelen Nederland, laid down in the Advisory Guidelines for the Remuneration of Executives of Charities (see www.goededoelennederland.nl) in determining the remuneration policy and remuneration levels. These guidelines provide a maximum norm for the annual salary based on weighing criteria. These criteria result in a, so called, BSD-score. The rating for Simavi is determined by the supervisory board. The resulting BSD-score is 445 points, indicating a maximum full-time gross salary of €134.620 (excluding remuneration payable in future). The 2023 maximum individual executive remuneration according to the WNT is 223,000.

In 2023, the managing director, Ms Dieneke van der Wijk, received a gross salary, including holiday allowance, of 98.380 (2022: €48.117 June till December). This is well within both the remuneration guideline of Goede Doelen Nederland and the WNT norm.

The managing directors did not receive any bonuses, loans, advance payments or guarantees. The 2023 employer's contribution to the pension scheme of the managing director Dieneke van der Wijk amounted to €12,545. Allowances for expenses are only granted based on actual costs incurred and contain no remuneration elements. Simavi does not provide lease cars. In 2023, the managing director Dieneke van der Wijk received untaxable allowances for, homework (€78) and telephone (€300).

Remuneration Executives (WNT-format) (x 1 Euro) 2023 2022

| Name: E.H. van der Wijk, Managing Director | | |
|--|----------------|---------------|
| Term of employment | 1/1 - 31/12 | 15/6 - 31/12 |
| Employment in FTE | 1.0 | 1.0 |
| Former executive | no | no |
| Formal employment | yes | yes |
| Individual WNT maximum | 223,000 | 118,356 |
| Total remuneration | | |
| Remuneration | 98,380 | 48,117 |
| Taxable expense reimbursements | - | - |
| Remunerations payable in future | 12,545 | 6,560 |
| Total remuneration | 110,925 | 54,677 |

Remuneration Executives (GDN-format) (x 1 Euro) 2023 2022

| Name: E.H. van der Wijk, Managing Director | | |
|--|----------------|---------------|
| Duration of employment | determined | determined |
| Contract hours | 36 | 36 |
| Part-time percentage | 100 | 100 |
| Term of employment | 1/1 - 31/12 | 15/6 - 31/12 |
| Total remuneration | | |
| Gross salary | 91,481 | 48,117 |
| Holiday allowance (8%) | 6,899 | |
| Remuneration | 98,380 | 48,117 |
| Pension scheme paid by employer | 12,545 | 6,560 |
| Total remuneration | 110,925 | 54,677 |

Also no other staff member received a remuneration exceeding the individual WNT maximum. No severance payments were made to employees that must be (or should have been) reported based on the WNT in 2023 and previous years.

Remuneration of Simavi's goodwill ambassadors

Ms Dieuwertje Blok, Simavi's goodwill ambassador, carried out her activities without receiving any remuneration.

Note 17 - Multi-year income analysis

The below table provides an overview of the development of Simavi's income over the past six years.

| (x1,000 Euro) | Individual giving | Legacies and bequests | Corporate | Lottery organisations | Government subsidies | Other non-profit organisations | Total income |
|---------------|-------------------|-----------------------|-----------|-----------------------|----------------------|--------------------------------|---------------|
| 2018 | 1,675 | 577 | 158 | 900 | 17,405 | 730 | 21,445 |
| 2019 | 1,927 | 755 | 127 | 900 | 18,566 | 990 | 23,265 |
| 2020 | 1,828 | 737 | 367 | 900 | 23,364 | 354 | 27,550 |
| 2021 | 1,506 | 528 | 282 | 900 | 12,879 | 531 | 16,626 |
| 2022 | 1,467 | 1,456 | 174 | 905 | 8,496 | 422 | 12,920 |
| 2023 | 1,423 | 307 | 388 | 900 | 12,443 | 220 | 15,681 |

Individual giving has shown a gradual increase over the years 2018 till 2020. We aim to maintain this trend by further investments in active private fundraising activities. The drop in 2021 is caused by a change in fundraising strategy, which provides better returns per invested euro and is focussed to lay a solid foundation for future years. In 2022 the income decreased because of war Ukraine and economic situation private individuals. The amount received from legacies and bequests is volatile and unpredictable, yet they are an important source of income for Simavi.

Over the past years, the regular contribution of the Dutch Postcode Lottery was €900K.

The amount of government subsidies has been substantial over the past years. From 2018, this income has returned to higher levels. The government subsidies are inclusive the amounts received for alliance partners. This income has been exceptionally high in 2020 due to the WASH SDG and WASH-First programmes, which Simavi is leading. The 2021 results reflect the finalisation of a number of important programmes. In 2021 WASH First program ended that's why the amount of income 2022 is lower than 2021. The increase of income in 2023 is the effect of approval of an additional amount of €8,000K for the WASH SDG program in 2023.

The income from other non-profit organisations shows marked fluctuations. This is partly due to the effect of the timing of income recognition. Generation of income from foundations and the private sector remains an important focal point of our fundraising efforts

Appropriation of result

The result of the financial year 2023, is €1.035K negative. The executive board proposes, with approval of the supervisory board, to appropriate the result for the year, in accordance with the overview provided in the Statement of Income and Expenditure on page 53 and the explanation in note 4.

After balance sheet date information

There have been no material post balance sheet events, which would require adjustment to the financial statements of Simavi for the year 2023.

Amsterdam, May 24 2024

| | |
|------------------------|----------------------------------|
| Executive board | Supervisory board |
| Dieneke van der Wijk | Ankie van Wersch Lenders (chair) |
| | Joyce Browne (vice-chair) |
| | Vera Arnoldus |
| | Willem van de Put |
| | Olutayo Bankole Bolawole |
| | Jochem Schuurman |

Other information

Appropriation of result

According to article 16.5 of the articles of association of Simavi, the Supervisory Board approves the annual accounts drawn up by the executive board. The annual accounts include a proposal for the appropriation of the result for the year 2023. The appropriation of result takes the imposed restrictions on spending by third parties into account.

Independent auditor's report

To: the executive board and the supervisory board of Stichting Simavi

Report on the audit of the annual accounts 2023

Our opinion

In our opinion, the annual accounts of Stichting Simavi ('the Foundation') give a true and fair view of the financial position of the Foundation as at 31 December 2023, and of its result for the year then ended in accordance with the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standards Board and the provisions of and pursuant to the Dutch Standards for Remuneration Act ('WNT').

What we have audited

We have audited the accompanying annual accounts 2023 of Stichting Simavi, Amsterdam.

The annual accounts comprise:

- the balance sheet as at 31 December 2023;
- the statement of income and expenditure for the year then ended; and
- the notes, comprising a summary of the accounting policies applied and other explanatory information.

The financial reporting framework applied in the preparation of the annual accounts is the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standards Board and the provisions of and pursuant to the WNT.

The basis for our opinion

We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing and the Audit protocol WNT 2023. We have further described our responsibilities under those standards in the section 'Our responsibilities for the audit of the annual accounts' of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

NLE00025424.1.1

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Independence

We are independent of Stichting Simavi in accordance with the 'Verordening inzake de onafhankelijkheid van accountants bij assuranceopdrachten' (ViO, Code of Ethics for Professional Accountants, a regulation with respect to independence) and other relevant independence regulations in the Netherlands. Furthermore, we have complied with the 'Verordening gedrags- en beroepsregels accountants' (VGBA, Dutch Code of Ethics).

Compliance with anti-accumulation provisions WNT not audited

In accordance with the Audit protocol WNT 2023, we have not audited the anti-accumulation provisions of article 1.6a WNT and article 5, paragraph 1 (n and o) Uitvoeringsregeling WNT. This means we have not audited whether or not there is a breach of anti-accumulation remuneration standards resulting from remuneration for a possible employment as a high-ranking official of other WNT entities, nor have we audited if any related disclosure requirement are correct and complete.

Report on the other information included in the annual accounts

The annual accounts contains other information. This includes all information in the annual accounts in addition to the annual accounts and our auditor's report thereon.

Based on the procedures performed as set out below, we conclude that the other information:

- is consistent with the annual accounts and does not contain material misstatements; and
- contains all the information regarding the directors' report (as included in the impact report) that is required by the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standards Board.

We have read the other information. Based on our knowledge and the understanding obtained in our audit of the annual accounts or otherwise, we have considered whether the other information contains material misstatements.

By performing our procedures, we comply with the requirements of the Dutch Standard 720. The scope of such procedures was substantially less than the scope of those procedures performed in our audit of the annual accounts.

The executive board is responsible for the preparation of the other information, including the directors' report (as included in the impact report) pursuant to the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standards Board.

Responsibilities for the annual accounts and the audit

Responsibilities of the executive board and the supervisory board for the annual accounts

The executive board is responsible for:

- the preparation and fair presentation of the annual accounts in accordance with the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standards Board and the provisions of and pursuant to the WNT; and for

Stichting Simavi - NLE00025424.1.1

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- such internal control as the executive board determines is necessary to enable the preparation of the annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts, the executive board is responsible for assessing the Foundation's ability to continue as a going concern. Based on the financial reporting framework mentioned, the executive board should prepare the annual accounts using the going-concern basis of accounting unless the executive board either intends to liquidate the Foundation or to cease operations or has no realistic alternative but to do so. The executive board should disclose in the annual accounts any event and circumstances that may cast significant doubt on the Foundation's ability to continue as a going concern.

The supervisory board is responsible for overseeing the Foundation's financial reporting process.

Our responsibilities for the audit of the annual accounts

Our responsibility is to plan and perform an audit engagement in a manner that allows us to obtain sufficient and appropriate audit evidence to provide a basis for our opinion. Our objectives are to obtain reasonable assurance about whether the annual accounts as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high but not absolute level of assurance, and is not a guarantee that an audit conducted in accordance with the Dutch Standards on Auditing will always detect a material misstatement when it exists. Misstatements may arise due to fraud or error. They are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the annual accounts.

Materiality affects the nature, timing and extent of our audit procedures and the evaluation of the effect of identified misstatements on our opinion.

A more detailed description of our responsibilities is set out in the appendix to our report.

Amsterdam, 3 June 2024
PricewaterhouseCoopers Accountants N.V.

Original has been signed by J. Gersen RA

Appendix to our auditor's report on the annual accounts 2023 of Stichting Simavi

In addition to what is included in our auditor's report, we have further set out in this appendix our responsibilities for the audit of the annual accounts and explained what an audit involves.

The auditor's responsibilities for the audit of the annual accounts

We have exercised professional judgement and have maintained professional scepticism throughout the audit in accordance with Dutch Standards on Auditing, the Audit protocol WNT 2023, ethical requirements and independence requirements. Our audit consisted, among other things of the following:

- Identifying and assessing the risks of material misstatement of the annual accounts, whether due to fraud or error, designing and performing audit procedures responsive to those risks, and obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the intentional override of internal control.
- Obtaining an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the executive board.
- Concluding on the appropriateness of the executive board's use of the going-concern basis of accounting, and based on the audit evidence obtained, concluding whether a material uncertainty exists related to events and/or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report and are made in the context of our opinion on the annual accounts as a whole. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluating the overall presentation, structure and content of the annual accounts, including the disclosures, and evaluating whether the annual accounts represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the supervisory board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Programme updates

2023

In 2023 Simavi spent EUR 15,111k on its objectives. 4,838k was directly spent on the Simavi programmes, 8,832k was transferred to our partners, 1,244k was used for awareness raising and 197k was spent on advocacy. Our largest programmes in terms of expenditure were WASH SDG (2,701k) and Our Lives, Our Health, Our Futures (800k).

Sarwacha

| | |
|----------------------------|---|
| Location | Nepal |
| Period | Three years (2023-2026) |
| Description | Simavi and Dopper are working with local partners, ENPHO and Biruwa, to ensure a sustainable water supply in Changunarayan in Nepal. Families in this fast-growing municipality lack safe drinking water. To ensure the water quality is sufficient, the water supply systems need to be efficiently operated and managed. This requires a holistic approach with the involvement of all responsible stakeholders: local governments, the private sector and the communities themselves. We empower the local community, particularly women and marginalised groups, to actively participate in decision-making processes and income-generating activities related to water and sanitation. |
| Goal | To support the Changunarayan municipality in building resilient, inclusive and sustainable water safe communities by increasing community awareness on the need for safe water, improving operation and management systems and integrating innovative financing mechanisms. Focusing especially on women, girls and socially excluded groups, the project will promote open and constructive dialogue between community, private and public stakeholders to work towards the common goal of water safe communities. |
| Donor | Dopper |
| In-country partners | ENPHO; Biruwa |

Progress 2023 The Sarwacha programme is off to a great start: the Changunarayan municipality has already committed to allocating at least 20% of its WASH budget towards supporting the activities of the Sarwacha programme. In September, the new programme officially started with an inception workshop with numerous stakeholders attending. Since then, work has been done on preparing a training manual on water safe communities and collecting and testing of water samples from municipal water supply schemes. An assessment of eight health posts, two urban health clinics and one hospital was completed. The next step will be a baseline assessment, including household surveys, key informant interviews with key stakeholders and assessment of health care facilities. In addition, in cooperation with the municipal government, 20 water supply schemes and water user supply committees (WUSCs) will be identified for financial support.

Perfect Fit

| | |
|----------------------------|---|
| Location | Indonesia |
| Period | Five years (2019–2023) |
| Description | Perfect Fit has broken the silence on menstrual health and SRHR by providing education and knowledge in Indonesia. It has enabled women and girls to understand their natural menstruation process, empowered them in daily activities and improved equality. In 2019, Perfect Fit started a new production hub in Labuan Bajo by engaging with 10 female local tailors to manufacture reusable pads and local agents to promote menstrual health knowledge to women and girls. In mid-2021 we transferred to the third phase: market expansion and impact strengthening (MEIS) to ensure that women and girls in other locations, including urban areas, are reached out to and have access to menstrual products and education. |
| Goal | To ensure women and girls in Indonesia have a better period experience through enhanced knowledge of menstrual health management and the provision of alternative affordable and eco-friendly menstrual products. Women and girls are socially and economically empowered in the community through the sustainable business model developed as part of the programme. |
| Donor | Stichting Merk Biologisch Plus; Stichting Vallei; Schmallhausen; De Johanna Donk-Grote Foundation; Anna Muntz St; Stichting Familiefonds Jan Waal Gz; St. Majoh; St. Boaz; St. Vierhout; St. Dando Felix; St. Voor uit- en inwendige zending; Flexiplan; St. Main; Rooms Katholiek Weeshuis Bergen op Zoom; Steunfonds Fajans |
| In-country partners | Kopernik; PT Putri Fajar Inspirasi (Perfect Fit Indonesia) |

Progress 2023 2023 has been the final year of Simavi's support to Perfect Fit. During 2023, the focus was on supporting Perfect Fit to become financially independent and on the sustainability of their social enterprise. An exit strategy was developed and implemented. During 2023, impact advisory services were provided to Perfect Fit aiming to have a strong business plan, a good financial projection and increased capacity to approach future donors and investors. Additional funding was provided to Perfect Fit to do fundraising activities by, for example, participating in demo days of FemTech Lab in London and network meetings in Jakarta. By the end of Simavi's support at the end of September 2023, Perfect Fit secured US 80,000 (EUR 73,125) in investment and expanded their network to include 50 investors across Southeast Asia. Also, at the time Perfect Fit was in discussion with three impact investment firms to meet their fundraising goal of US 120,000 (EUR 109,698), which would enable them to scale up their efforts and deepen the community impact.

Perfect Fit

| | | Indonesia | | |
|---------|---|-----------|---------------------|---------|
| Level | Indicator description | Baseline | Results 2020 - 2023 | Target |
| Outcome | % of women that have a high level of MH knowledge | 17% | 63% | 47% |
| | # of (Perfect Fit) pads distributed | 0 | 39,377 | 33,000 |
| Output | # of people reached with education campaign | 0 | 112,776 | 133,000 |
| | # of pad distributors trained | 0 | 287 | 141 |

WASH SDG

| | |
|----------------------------|--|
| Location | Bangladesh, Nepal, Uganda (and Ethiopia, Indonesia, Tanzania and Zambia through partners) |
| Period | Six years (2017–2022) + 15 months extension until March 2024 |
| Description | The WASH SDG programme responds to the Dutch commitment to contribute to Sustainable Development Goal 6 (SDG 6). Its aim is an improved WASH situation for all by sustainably improving access to, and use of, safe drinking water for at least 450,000 people and sanitation for at least 2 million people and improving the hygiene behaviours of 1.6 million people before the end of 2022. |
| Goal | To improve sustainable access to water, sanitation and hygiene for all by ensuring local civil society organisations and communities are empowered to advocate for the realisation of their right to water and sanitation. Simavi and its partners also worked with duty bearers and service providers to improve the quality-of-service provision and the governance of the sector. |
| Donor | Dutch Ministry of Foreign Affairs |
| Consortium partners | SNV; Plan International Netherlands and WASH Alliance International (WAI) partners: Simavi (consortium lead), Amref, Akvo, RAIN (Aidenvironment), WASTE (via Nedworc-STIP), IRC, Wetlands International, PRACTICA Foundation and RUAF (Hivos) |
| In-country partners | All partners from the Bangladesh WASH Alliance, Nepal WASH Alliance and the Uganda WASH Alliance |

Progress 2023 In 2023 Simavi, together with its WAI Alliance International partners and the WASH SDG consortium partners, received a costed extension until March 2024. During the first nine months of 2023, the focus was directed at the endline assessments in all 14 sub-programmes, the end-term review (ETR) and the second round of sustainability checks (SCs). The ETR clearly revealed that the WASH SDG programme had been successful in achieving its stated objectives. It has delivered on the programme commitments it made to (sub-)national governments and the donor. Despite the tight timetable and extraordinary circumstances (the COVID-19 pandemic), substantial progress has been made in moving households up the five levels of service on the Joint Monitoring Programme (JMP) ladder for sanitation and water, from no service (surface water or open defecation) to safely managed, which is the global indicator for SDG target 6. For hand hygiene, there has also been important progress from no service to basic levels. This signals that behavioural change is occurring and that households and institutions are making incremental shifts towards improved levels of services.

| WASH service | Target | Endline result |
|-----------------------|------------------|------------------|
| Improved water supply | 450,000 people | 454,500 people |
| Improved sanitation | 2,000,000 people | 2,240,100 people |
| Basic hand hygiene | 1,600,000 people | 4,076,000 people |

The sustainability check (SC) exercises undertaken as part of the programme showed a clear strengthening of the systems indicators at endline. These indicators were designed to measure the likely sustainability of the services. The overall impact of the consortium's activities to sustainability factors measured by the SC exercises at midline and endline show that, in general, reasonable progress has been made across the majority of sustainability indicators in all countries. This is a testament to the ability of the programmes to respond to midline SC and mid-term review (MTR) findings which identified key challenges.

During the second half of 2023, the focus has been on the following themes:

- phasing out in a responsible manner
- sustainability and sustaining progress made
- consolidation, documentation and dissemination.

With final events in the seven countries and with a final event in the Netherlands in 2024, Simavi and its partners aim to share the lessons learned of the programme with the wider WASH sector.

In **Bangladesh**, the primary focus of WAI Bangladesh (BD) in the first half of 2023 was conducting the endline evaluation in its 27 working areas and ensuring the sustainability of the results would be achieved. During this period, programme officials reviewed the memoranda of understanding (MoUs) for the sustainability check. In addition, local government institute (LGI) officials re-enforced their commitments to sustaining the programme results. Results from the WAI BD programme related to practices such as the system-change matrix, which links microfinance and banks for repayable finance, the WASH desk and rainwater harvesting were presented during the international conference All Systems Connect in May 2023 in the Hague, the Netherlands.

The second half of 2023 included recognition of a key result, namely the WASH desk. This has been declared a best practice in the national guidelines of operation and maintenance published by the local government division of the Bangladeshi government. During this time, the dissemination of endline results was organised in three working districts of WAI BD. With the support of IRC, the consortium in Bangladesh prepared and handed over monitoring data books for WASH services to the LGIs. The data of this book has been collected through social mapping, which is one of the key results of this programme. Simavi led the Universal Periodic Review (UPR) process reviewing the government's commitment and action towards realisation of the human rights to water and sanitation. Through this work, Simavi highlighted the urgent need to improve water quality and adequate sanitation for all, especially focusing on women, girls and ethnic minorities. This was also done at the United Nations UPR pre-sessions lobby with relevant UN member states. 2023 ended with an outcome harvesting (OH) workshop with the partners, where overall outcomes of the programmes were discussed and documented.

In **Nepal**, the WAI strategic partnership started the year with strategic consultations with key stakeholders in order to ensure that the programme would phase out in a sustainable and responsible manner. These consultations, along with the results of the endline assessment, were used to develop a workplan focused on institutional strengthening for the final year of the programme. The implementation of the strategies required a multifaceted approach that included the development of legal frameworks and policies, capacity building and the establishment of collaborative agreements, as well as lobbying, advocacy and coordination among organisations working in the WASH sector. At the end of 2023, district-level closing events were organised in Banke and Surkhet (the two districts where the programme took place) and these events were facilitated with a high level of collaboration and involvement from the targeted municipalities and government officials. Representatives from water system user committees, entrepreneurs, WASH institutions and other stakeholders were active participants. At the event in Surkhet, the mayor of Bheriganga municipality, Yagya Prasad Dhakal, said in his speech: 'With the closure of the WASH SDG programme, the responsibility now falls on us. Our WASH plan stands as our most valuable resource'.

In **Uganda**, the year started with a focus on the endline assessment and sustainability check report data collection. These reports have provided the sub-programme with an overview of the results achieved while it also included a description of where the gaps and challenges are. With some delay, the costed extension started in August in order to focus on a sustainable handover and closing of the programme. This resulted in a busy second half of the year with handover meetings, refresher trainings and documentation of results. The sub-programme was also able to share results of the programme at national level events such as the Uganda Water and Environment Week and the National WASH CSO forum, and internationally at AfricaSan7 and COP28. By the end of 2023, all implementation activities had been finalised and in the first quarter of 2024, the sub-programme will officially close.

WASH SDG

| Indicator description | Uganda | | |
|---|---------------|----------------------|----------------------|
| | Baseline 2018 | Result 2018 - 2023 | Target |
| Number of people who reached safely managed service level of drinking water on the SDG-ladder. | 708 | 4,855 | 86,400 |
| Number of people who reached basic service level of drinking water on the SDG-ladder. | 68,575 | 128,422 | |
| Number of people who reached safely managed service levels of sanitation on the SDG-ladder. | 355 | 1598 | 8,400 |
| Number of people who reached basic service level of hygiene on the SDG-ladder. | 14,709 | 50,233 | |
| Number of people who reached basic service level of sanitation of the SDG-ladder. | 29,701 | 22,598 | 60,500 |
| % of local agencies that have implemented effective demand-creation strategies within their areas/jurisdiction/programme (scale 0-100) | 25 | 75 | 75 |
| % of households that has invested in WASH facilities in their household or contributing user fees to WASH services during the last year (scale 0-100) | 67 | 82 | 90 |
| Level of participation of women and girls in decision making about WASH activities in the communities (scale 0-100) | 5 | 75 | 70 |
| Level of participation of socially excluded groups in decision making about WASH activities in the communities (scale 0-100) | 10 | 75 | 55 |
| Outreach and suitability of WASH products and services for consumers at the bottom of the pyramid (scale 0-100) | 25 | 50 | 75 |
| % of WASH businesses in the intervention area that indicate that their sales went up significantly; | - | 47 | 25 |
| % and # of women WASH entrepreneurs | 11 | 54 | 25 |
| Level of strength of WASH sector policies and regulations (scale 0-100) | 25 | 50 | 75 |
| Local government budget for WASH | EUR 78,000 | EUR: 160,219 | 25% increase |
| Uptake of loans | - | 2 WASH loan products | 2 WASH loan products |

| Nepal | | | Bangladesh | | |
|----------------------|------------------|---------------------------|-------------------------|---------------------|--------------------|
| Baseline 2018 | Result 2018-2023 | Target | Baseline 2018 | Result 2018 - 2023 | Target |
| 76,869 | 131,190 | 30,157 | 46,508 | 260,114 | 149,900 |
| 112,924 | 73,132 | | 689,811 | 758,663 | |
| 36,961 | 49,683 | 54,042 | 420,490 | 203,570 | 252,100 |
| 134,916 | 131,582 | | 14,578 | 811,765 | |
| 127,540 | 190,018 | 44,561 | 82,152 | 918,485 | 94,700 |
| 25 | 75 | 75 | 15 | 71 | 75 |
| 61 | 81 | 80 | 48 | 95 | 65 |
| 25 | 80 | 70 | 40 | 83 | 70 |
| 55 | 62 | 70 | 0 | 74 | 55 |
| 25 | 55 | 50 | 25 | 80 | 75 |
| 0 | 30 | 20 | 0 | 81 | - |
| 0 | 40 | 25 | 1 | 34 | 20 |
| 25 | 60 | 75 | 25 | 67 | 75 |
| 477.000 EUR | 904,050 EUR | Increase by 5% every year | 736,127 EUR | 81% increase | 25% increase |
| 0 WASH loan products | NRS 6,521,000 | 4 WASH loan products | Value is BDT 22,305,000 | 36% value increased | 30% value increase |

Our Lives, Our Health, Our Futures

| | |
|----------------------------|--|
| Location | Bangladesh |
| Period | Five years (2019–2023) |
| Description | The forgotten conflict in the isolated Chittagong Hill Tracts (CHT) area of Bangladesh gravely affects the lives of the indigenous Jummas (11 ethno-linguistically and religiously diverse indigenous peoples). Traditional patriarchal social structures disadvantage women and girls and restrict their bodily and sexual autonomy. Together with the prolonged conflict, this increases their vulnerability. Our Lives, Our Health, Our Futures is a holistic programme designed to support and empower indigenous women and girls to live their lives with dignity and without violence. |
| Goal | Enable and support young women and adolescent girls from indigenous groups in the Chittagong Hill Tracts of Bangladesh to transition into adulthood with dignity and bodily and sexual autonomy, without violence, coercion and/or discrimination. |
| Donor | European Union |
| Consortium partners | Bangladesh Nari Progati Sangha (BNPS) |
| In-country partners | Ananya Kallan Songothon (AKS); Gram Unnayan Sangathon (GRAUS); Hill Flower; Khagrampur Mahila Kalyan Samity (KMKKS); Tahzindong, Trinamul Unnayan Sangstha (TUS); Taungya; Progressive; Women's Educations for Advancement and Empowerment (WEAVE); Zabarang |

Progress 2023 2023 was the final year of the Our Lives, Our Health, Our Futures programme. We can proudly look back at a successful year and an impactful programme.

In April, we carried out our third and last organisation capacity assessment with 10 local partners. CSOs picked the indicators they wanted to improve throughout the remainder of the year and beyond. This marked the beginning of rounding up our capacity strengthening efforts of five years. Simavi has provided two trainings on sexual and reproductive health and rights (SRHR), one training on monitoring, evaluation and learning (MEL) and one training on fundraising to partners in 2023, besides continuous field visits and online coaching.

In 2023, girls continued to learn and exchange stories about topics related to SRHR and gender-based violence (GBV) during club sessions in 300 girls' clubs. About 8,800 young women and girls regularly attended these girls club sessions, facilitated by trained girl mentors.

In addition, 7,578 girls presented creative projects on priority topics to their parents and community leaders in 2023, and girls in 67 girls' clubs performed their creative projects to local government officials during various events. As a result of these presentations, stakeholders made commitments to support selected priorities of girls, such as stopping child marriage, changing restrictive norms and practices around menstrual health, supporting gender equality and standing up against gender-based violence. Currently 680 of these commitments are being carried out by stakeholders.

In 2023, we provided training sessions on menstrual health to teachers in 150 schools. One of the topics discussed was how to support girls during their menstruation in schools. We have raised awareness on what teachers can do to establish and maintain menstrual hygiene management (MHM)-friendly toilet facilities. We have also worked with school management committees to lobby government authorities for budgets to build MHM friendly toilets. As a result, the Khagrachari Hill district council has allocated budget to build toilets in eight schools which were lacking appropriate facilities. Our endline survey results indicate an increase in MHM-friendly toilets at schools from 46.6% at baseline to 61.2% at endline.

As a consequence of training sessions given to girls on how to make reusable sanitary pads, an increase from 3% at baseline to 23.6% at endline was noted in girls using reusable sanitary pads at the end of the programme.

As a ripple effect of the programme, a total of 349 girls in Chittagong Hill Tracts that were not part of the Our Lives, Our Health, Our Futures programme received training from CSOs and mentors on how to make reusable sanitary pads as well, with the support of local government and other development organisations. In 2023, we have also trained 305 health service providers and gender focal points on how to provide adolescent-friendly health services and support victims of GBV. We worked on activating adolescent-friendly health service operation and management committees, so that adolescent-friendly health corners can be established throughout the region. Eleven union and six upazila committees have been activated, with 22 girl representatives present at the table as members of these committees. Three adolescent-friendly health corners were established by the local government through Simavi's influence.

As the programme's end was approaching, we supported our partners to develop sustainability plans so that the results and benefits of the five-year-long Our Lives, Our Health, Our Futures implementation will be sustained. One of the results was that 119 girls' clubs out of the 300 have arranged to continue functioning after the end of the programme.

In September 2023, approximately 350 participants (government officials, national and international development professionals, policy influencers, activists, academics, adolescent girls and mentors from the Chittagong Hill Tracts) attended the closing conference of the programme in Dhaka, Bangladesh to discuss and share with each other learnings and recommendations. 80 girls were participating in the conference, showcasing drama, art, poetry and other creative projects about issues that are close to their heart to a varied audience.

Our Lives, Our Health, Our Futures

| Level | Indicator description | |
|---|---|---|
| Impact | Percentage of women who were married or in a union before age 18 in the Chittagong Hill Tracts. | |
| | Percentage of women aged 15–49 years who make their own informed decisions regarding sexual relations, contraceptive use, and reproductive health care in the Chittagong Hill Tracts. | |
| | Public awareness regarding SRHR and GBV prevention and influence in the public agenda | |
| | Existence of a local network of CSOs and partners for the protection assistance and promotion of adolescent girls and young women's rights in the Chittagong Hill Tracts. | |
| Outcome | 1 General level of improvement of the beneficiary organisations' Organisational Capacity Index. | |
| | % of girls' clubs where girls and women recognise that CSOs activities have significantly contributed to their value, position, and well-being in their community. | |
| | % of local CSOs that take actions to apply impact-oriented, women-centered approaches and quality management practices in new and existing projects | |
| | % of girls that report using MHM-friendly toilets. | |
| | % of girls that report using re-usable sanitary pads | |
| | % of girls that experience improved support from their environment (reduced isolation, greater social and human capital, and reduced stigma) | |
| | % of girls that experience improved safety & security. | |
| | # of actions taken by mothers/men/boys/community leaders to respond to the advocacy priorities from the girls' clubs | |
| | # of reported incidents of GBV | |
| | % of women and girls that report having used SRHR services in the past 6 months | |
| | # of Organisational Capacity Assessments conducted | |
| | # of action points from Organisational Action Plans completed, disaggregated by organisation | |
| | # of community members (leaders) /school staff sensitized on menstrual health and women's safety. | |
| | # of MHM-friendly and safe toilets realised | |
| | Output | # of advocacy and stakeholder meetings organised by local partners |
| | | # of local CSOs trained on impact-oriented and women-centred programming. |
| | | # of local CSOs trained on SRHR, GBV and MH (WASH) thematic areas |
| | | # of female mentors trained |
| | | # of girls' clubs established |
| | | % of young women and girls that are regularly involved in girls clubs |
| # of women that participated in sessions | | |
| # of men and boys that participated in sessions | | |
| # community, traditional and religious leaders participated in sessions | | |
| # of women and girls whom have received guidance and GBV clinical and psychosocial response | | |

| Bangladesh | | | |
|--------------------------------|---|---|--|
| Baseline * | Results 2019-2022 | Results 2023 | Target 2019-2023 |
| 19% married before 18 | 13.3% married before 18 | 6.8% married before 18 | 14% married before 18 |
| 17% | Sexual relations: 63.6% Contraceptive use: 89.7% Where to give birth: 79.5% | Sexual relations: 95.8% Contraceptive use: 94.7% Where to give birth: 85.3% | An increase in the number of women who make their own informed decisions regarding sexual relations, contraceptive use, and reproductive health care in the Chittagong Hill Tracts |
| Reasonable (3 on a scale of 4) | Significant (4 on a scale of 4) | | Significant (4 on a scale of 4) |
| Limited (2 on a scale of 4) | Reasonable (3 on a scale of 4) | | Local CSOs network that responds to young women's and adolescent girls needs and priorities |
| 26 out of 40 | - | 31 out of 40 | 30 out of 40 |
| NA | - | 100% | 80% |
| 0% | - | 7 out of 10 CSOs | 7 out of 10 CSOs |
| 47% | 37.5% | 61.2% | 57% |
| 3% | 31.5% | 23.6% | 50% |
| 12% | 46.8% | 49.9% | 60% |
| 3% | 53.7% | 48.9% | 50% |
| 0 | NA | 680 | 150 |
| 681 | 877 | 873 | 50% increase compared to baseline |
| 33% | 34% | 40.2% | 38% increase |
| 0 | 0 | 10 | 10 |
| 0 | 5 | 32 | 50 |
| 0 | 73 | 93 | 585 |
| 0 | 1 | 0 | 150 |
| 0 | 28 | 14 | 15 |
| 0 | 10 | 10 | 10 |
| 0 | 10 | 10 | 10 |
| 0 | 300 | 296 | 300 |
| 0 | 300 | 300 | 300 |
| 0 | 80% | 76% | 70% |
| 0 | 16,937 | 4,048 | 11,963 |
| 0 | 37,534 | 5,169 | 22,076 |
| 0 | 666 | 743 | 445 |
| 0 | 264 | 0 | 360 |

* Baseline values from 2019-2020.

Check2gether (GC_1000)

| | |
|----------------------------|--|
| Location | Ghana |
| Period | 4.5 years (2020–2024) |
| Description | GC_1000 strategies integrate group care into antenatal and postnatal health systems for the first 1,000 days. Strategies and tools are built from lessons learned in demonstration sites in seven countries. Simavi integrated Check2Gether (C2G) with group antenatal care by training midwives in Ghana to implement the C2G mobile diagnostic kit. This kit aims to give women in rural remote areas access to quality antenatal care services. It contains a testing kit to ensure early diagnosis of high-risk pregnancies. |
| Goal | Co-create and disseminate evidence-based implementation strategies and tools to support successful implementation and scale-up of group care in the first 1,000 days in health systems throughout the world, with particular attention to the needs of vulnerable populations. |
| Donor | EU (Horizon 2020) ¹ and a private donor |
| Consortium partners | Netherlands Organisation for Applied Scientific Research (TNO) (lead); Academic Hospital Leiden (LUMC); Free University Brussel (Belgium); Group Care Global (US); City University of London (UK); University of Cape Town (South Africa); Action for Mothers and Children (Kosovo); Perisur (Surinam); Presbyterian Church of Ghana Health Service (PHS/PCG, Ghana) |

Progress 2023

Key highlights

- 2023 was the year of the evaluation of the GC_1000 programme together with all the consortium members.
- C2G kit intellectual property right was handed over to TNO.
- The C2G application received upgrades in May 2023 based on user experiences in 2022.
- Between 2022 and 2023, C2G served 517 women with 1,247 antenatal care (ANC) visits. Among them, in 406 ANC visits the C2G kit was applied and basic medical assessments were conducted such as haemoglobin, blood pressure and urine tests for pregnant women. This resulted in the early diagnosis of pregnancy-related risks and complications identified among 125 clients.
- The women also reported that C2G improves access to recommended basic ANC tests and saves time and money because women do not have to travel to urban centres for tests. In addition, it helps them get timely advice regarding their pregnancies.
- A local referral framework was instituted among four private hospitals, the district assembly, the district director of health services, five sub-district leaders and five midwives following the Ministry of Health (MoH) referral policy to aid communication, transport and feedback during referral in the Binduri district.
- Midwives and community health nurses reported that C2G supports them in making timely decisions, saves their time, improves the quality of their care and is convenient for outreach services.
- The women also highlighted that getting access to the necessary healthcare onsite helped them save time and money.

¹This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement No. 848147. This report only reflects Simavi's view; the European Commission is not responsible for any use that may be made of the information it contains.

Check2gether (GC_1000)

| | | Ghana | | |
|--------|--|--|---|--------|
| Level | Indicator description | Baseline | Results 2023 | Target |
| Output | # (%) of ANC clients receiving HB, glucose and urine tests timely | All non-GC participants' ANC clients were previously referred for HB, glucose and urine test | 211 (32% of total ANC registrants) | - |
| | # (%) of ANC registrants reporting in the first trimester | ANC registrants (Bansi & Zawse): 449 (32%) | ANC registrants (Bansi & Zawse): 642 (70.70%) | - |
| | % of ANC clients making ANC eight visits | Average: 58.9% Zawse: 23.6% | | - |
| | # of pregnant women at risk identified and referred promptly | 71 specific risks reported in Bazua and Zawse | 169 specifically identified 66 local risk management and planned follow-up (Home visits) 38 ANC clients referred to the hospital Other actions: 14 clients | - |
| | # of pregnant women at risk adhering to referral | 0 | 18 high-risk ANC clients were referred with appropriate documentation and communication. Documented feedback received for 12 referrals (67%) | - |
| | Co-created framework for referral developed, implemented and monitored | 0 | A working framework between referring and receiving health facilities was agreed on and documented. District Health Directorate team orientated four private health facilities on referral policy. Referral booklets acquired for C2G settings. | - |
| | #(%) of feedbacks received by/from referring institutions | 0 | 12 out of 18 (67%) | - |

Water Justice Fund

| | |
|----------------------------|---|
| Location | Bangladesh, Kenya, Nepal |
| Period | 2022-2030 |
| Description | Millions of women and girls are hit hard by the water and sanitation problems caused by climate change. The Water Justice Fund (WJF) supports local women groups in Kenya, Nepal and Bangladesh and journeys with them to realise locally-led and women-owned solutions to water and climate challenges. It is developed in close collaboration with partners in Nepal, Kenya and Bangladesh. Through local community consultations and global planning sessions, our partners steered the design of the WJF. We will continue to work together to test, learn and demonstrate our grant-making practices and impact. |
| Goal | Supporting local women's groups in Bangladesh, Kenya and Nepal to realise locally-led and women-owned solutions to water and climate challenges. The Water Justice Fund provides access to small grants for water-stressed communities. The fund supports locally led climate actions which tackle water vulnerability and invests in collaborative learning. |
| Donor | Legacy of Peter Dicke; Vallei stichting; stichting NBB; Simavi and several other donors |
| Strategic partners | Women Win |
| In-country partners | NIA (Kenya); Uttaran (Bangladesh); Sahakarmi Samaj (Nepal) |

Progress 2023 2023 marked the official launch of the Water Justice fund at the UN Water Conference in New York. The programme conducted 138 focused group discussions during its baseline survey to understand the intersections of water dynamics, gender roles and the impacts of climate change in Kenya, Bangladesh and Nepal. Using a shared governance and participatory grant-making mechanism, 25 women-led groups from Bangladesh, Kenya and Nepal received a total of EUR 120,000 in grants to accelerate their adaptation initiatives to water and climate change. The funds were disbursed in two tranches. The grants resulted in increased funding for climate adaptation from local governments, enhanced the community's climate resilience, and strengthened CSOs and collaboration capacity of women and girls. During the Stockholm World Water Week, the Water Justice Fund convened two sessions bringing together a diverse mix of representatives to highlight the barriers facing women and girls in accessing climate finance and to share their experiences. Similarly, the programme was part of the Rijksdienst voor Ondernemend Nederland (RVO) conference where we were able to take the voices of the community to the panel session for further discussion.

Water Justice Fund

| Level | Indicator description | Kenya | | | Bangladesh | | | Nepal | | |
|--------|---|----------|-------------|--------|------------|-------------|--------|----------|-------------|--------|
| | | Baseline | Result 2023 | Target | Baseline | Result 2023 | Target | Baseline | Result 2023 | Target |
| Output | Number of women groups supported with WJF's grants | 0 | 7 | 9 | 0 | 5 | 5 | 0 | 11 | 8 |
| | Number of group members supported through grants | 0 | 178 | 225 | 0 | 400 | 250 | 0 | 581 | 200 |
| | Number of indirect beneficiaries of the WJF programme (community members) | 0 | 3,309 | 855 | 0 | 2,000 | 1,050 | 0 | 2,058 | 880 |
| | Grant amounts provided per country (Euro) | 0 | 40,000 | 40,000 | 0 | 40,000 | 40,000 | 0 | 40,000 | 40,000 |

Water by Women

| | |
|----------------------------|--|
| Location | Nepal |
| Period | Three years (2022-2025) |
| Description | The project will adopt a two-pronged approach where we ensure access to affordable good-quality WASH facilities and enable women and girls' economic empowerment to address the biggest challenges for women in Dolakha and Sindhupalchowk. The project is empowering women to become entrepreneurs and earn money for family welfare. |
| Goal | To improve the health and wellbeing of women by ensuring access to safe and sustainable water sources and encouraging improved sanitation and hygiene behaviour. The project is rebuilding and building water schemes in eight communities, increasing 2,640 people's access to safe drinking water and raising awareness with 22,500 people (including school children, women's networks and mother's groups) on healthy sanitation and hygiene practices through a participatory approach. |
| Donors | Made Blue, Activist |
| Consortium partners | SEBAC Nepal |

Progress 2023 In 2023, SEBAC Nepal completed work on four water supply schemes in the Sindhupalchowk district. Working in close collaboration with local community members and the local government, the programme upgraded and refurbished existing water schemes to improve the quality, quantity and accessibility of water supplies to 1,059 individuals, including members of disadvantaged castes and ethnic groups. Tapped water connections were developed for individual households, one school and one community health centre. Water user supply committees (WUSCs), comprised of women, men, and individuals from disadvantaged groups, have been established and trained for each of the improved schemes. Insurance policies, operation and maintenance funds have also been established for the schemes.

The project is also promoting improved hygiene behaviour and practices through a number of different initiatives. To date, three episodes of a radio programme were produced and aired from a local radio station, six WASH day events were celebrated with 356 people in attendance, and 472 women and schoolchildren participated in participatory awareness-raising sessions on sanitation and hygiene.

Gender & WASH

| | |
|----------------------------|---|
| Location | Bangladesh, Nepal, Uganda |
| Period | Three years (2020-2023) |
| Description | <p>This research aimed to explore the connection between availability and accessibility of WASH and violence against women and girls/gender-based violence in Bangladesh, Nepal and Uganda.</p> <p>Research questions:</p> <ul style="list-style-type: none"> • How are the decisions about access to and control over WASH resources made, in the community and at the household level? • Do women and girls experience violence/problems in the use of and access to WASH? • If yes, what kind of violence and how is it related to harmful social and cultural norms? <p>What are the consequences for women/girls of the violence they experience in relation to the availability and accessibility of WASH?</p> |
| Goal | This research was intended to build research and evidence to help understand the pressing issues of gender-based violence in relation to WASH and WASH services. The outcomes of this research will better inform our organisation and programmes on how to help tackle this complicated and sensitive issue while also sharing findings within the sector. |
| Donor | Simavi |
| In-country partners | Nepal, Uganda and Bangladesh WASH Alliances |
| Progress 2023 | In 2023 Simavi worked on a research report titled <i>Water and Sanitation-Related Violence: The Experiences of Women and Girls in Bangladesh, Nepal and Uganda</i> . The report sheds light on the violence women and girls often face in accessing safe water and sanitation facilities. The report is based on extensive qualitative research conducted in Bangladesh, Nepal, and Uganda, and it highlights the various forms of violence that women and girls face when accessing water and sanitation facilities. These include physical violence, sexual violence, verbal abuse and harassment. The report also examines how cultural and social norms contribute to the prevalence of water and sanitation-related violence against women and girls in these countries. The report provides a number of recommendations to address the issue of water and sanitation-related violence against women and girls, including improving access to safe water and sanitation facilities, addressing cultural and social norms that perpetuate violence, and strengthening legal and policy frameworks to protect women and girls. |

WASH & Learn 3.0

| | |
|-------------------------|---|
| Location | Uganda, Tanzania |
| Period | Three years (2020-2023) |
| Description | <p>The WASH & Learn programme provides girls, women, schools and communities with knowledge and skills to be able to make informed decisions about their lives to better the wellbeing of girls and women. The focus of the programme is on WASH-related activities, however, advocacy and economic and social empowerment are also integrated into the programme approach. The programme actively works with women in communities to enhance their social and economic status through the following objectives:</p> <ul style="list-style-type: none"> • communities and schools implement sustainability plans for improved WASH service provision and governance • women and girls make use of improved gender-equitable WASH and menstrual health facilities. |
| Goal | Girls and women have increased well-being and are socially and economically empowered through an effective learning environment that includes sustainable, quality and female-friendly WASH and sexual and reproductive health and rights (SRHR) services in schools. |
| Donor | Made Blue, Wandelen voor Water and several Dutch foundations |
| Country partners | E-MAC (Empowerment of Marginalised Communities), Tanzania; CEMDO (Community Environmental Management and Development Organisation), Tanzania; HEWASA (Health Water & Sanitation); Caritas Fort Portal, Uganda; JESE (Joint Effort to Save the Environment), Uganda; WASEU (Water and Sanitation Entrepreneurs Association), Uganda |
| Progress 2023 | The project entered its final year in 2023. In Tanzania, the focus was on finalising the activities in the eight schools and eight surrounding communities. In Uganda, the partners focused on four schools and eight surrounding communities as the target group for year three. In March 2023, a learning week was organised in Uganda that brought together the five implementing partners. This was a great opportunity to share learnings and visit the field together. After the learning week, Simavi visited the project in Tanzania as well to see the progress on the ground. The second half of the year was focused on conducting an endline assessment to define the results of the programme and closing the activities in the intervention areas. The programme was extended to the end of 2023 to allow for enough time for the endline assessment and closing. Lastly, Simavi worked with the partners on designing a new phase of the WASH & Learn programme to continue the programme in Uganda. |

Pro-poor WASH access in Kenya: Reducing inequalities through partnerships

(WOP Kenya Project)

| | |
|----------------------------|---|
| Location | Kenya |
| Period | Three years (2022-2025) |
| Description | The WOP Kenya programme aims to improve access to water and sanitation services for approximately 250,000 people living in low-income areas of the service areas of the targeted five mentee water companies in Kenya. |
| Goal | To support the Changunarayan municipality in building resilient, inclusive and sustainable water safe communities by increasing community awareness on the need for safe water, improving operation and management systems and integrating innovative financing mechanisms. Focusing especially on women, girls and socially excluded groups, the project will promote open and constructive dialogue between community, private and public stakeholders to work towards the common goal of water safe communities. |
| Donor | EU (via UN-HABITAT) |
| Consortium partners | Kisumu Water and Sanitation Company Limited (lead mentor partner); Water Service Providers Association (co-mentor); Simavi (external partner). |

Progress 2023 The WOP Kenya project implementation processes continued smoothly in 2023. Simavi shared experiences that were gained during an international global water operators partnership (GWOPA) webinar on 19 January 2023 in relation to GESI. The webinar title was Tools for diagnosing gender, diversity and inclusion in water and sanitation workplaces. Shared experiences focused on using Simavi's GESI organisational capacity assessment (OCA) tool used by all five mentee water companies in the WOP Kenya programme. About 20 WOP programmes globally funded by both DGIS and EU participated. This was a space to share skills and experiences at the global level beyond the project target partners in Kenya. The webinar was facilitated by the GWOPA team from Bonn, Germany.

After introductory training on human rights frameworks to mentee water companies in late 2022, Simavi followed up with a more in-depth session on the same topic in early 2023. This session focused on unpacking the accessibility, availability, affordability and quality/safety (AAAQ) framework for the human rights to water and sanitation (HRWS) in the WOP Kenya project. 18 staff members from our partners in the WOP Kenya project, both consortium partners and mentee water company partners, participated in this session in the first quarter of 2023. This contributed towards enabling mentee water companies to realise water safety plans (WSPs) for all people living in underserved low-income areas as they are also entitled to enjoyment of their rights to water and sanitation without discrimination. These rights are anchored in the 2010 Kenya constitution, Article 43.

Simavi continued the TA mentorship/coaching support for WOP Kenya mentee partners. Using the five WSPs organisational GESI baselines drawn up in 2022, Simavi mentored all five WOP Kenya WSPs partners to produce GESI action plans for 2023 and 2024. These were completed between March and April 2023. Monitoring of the progress is carried out on a quarterly basis.

One mentee (Kakamega Water and Sanitation Company) managed to further develop gender mainstreaming and GBV policy. This is due for approval in 2024 in order to be ready for use. The gender policy captures issues of diversity, equity, inclusivity and protection against all forms of violence at all levels.

Another mentee (Mombasa Water and Sanitation Company Ltd) revised their HR manual to reflect gender/inclusion and workplace harassment elements to guide the organisation. This shows that GESI is starting to be increasingly included in the WSPs.

Pro-poor WASH access in Kenya: Reducing inequalities through partnerships

(WOP Kenya Project)

| | | Kenya | |
|---------|--|----------|--------------|
| Level | Indicator description | Baseline | Results 2023 |
| Outcome | Number of WOP partners in Kenya which have revised their HR manual to reflect gender/inclusion and workplace harassment elements to guide the organisation | 0 | 1 |
| | Number of WOP partners in Kenya which managed to develop gender mainstreaming and gender-based-violence policy | 0 | 1 |
| | Number of WOP partners in Kenya which produced GESI – Action Plans 2023 – 24. | 0 | 5 |
| Output | Number of WOP partners in Kenya trained to realise that all people living in underserved low-income areas are also entitled to enjoyment of their rights to water and sanitation without discrimination. | 0 | 18 |
| | Number of WOP partners in Kenya trained in gender equity and social inclusion (GESI) | 0 | 20 |

MHM++: Bringing sexual reproductive health and rights to life in menstrual health management training in Uganda

| | |
|----------------------------|---|
| Location | Uganda |
| Period | Two years (2021-2023) |
| Description | With this project, the WASH Alliance Uganda and the SRHR Alliance Uganda wanted to achieve a comprehensive approach to menstrual health management (MHM) with the integration of SRHR issues within its current programmes. Existing structures will be used to cascade the knowledge, for example, by reaching out to women's groups, village health teams, health assistance and WASH entrepreneurs. The overall objective is to create an enabling environment for women and girls in schools and their surrounding communities so that menstrual health issues can be openly discussed and they can receive support from men and boys. This project concerns strengthening the capacity of master trainers of the Ugandan partners to better equip teachers with the didactic skills and knowledge to use the Ministry of Education and Sports-supported MHM curriculum as the entry point to deliver comprehensive SRHR education to school-aged boys and girls. |
| Goal | A mixed group of 28 participants received training and coaching during the project. The cohort was involved in developing and implementing training sessions on menstrual health management (MHM) with integrated sexual and reproductive health and rights (SRHR), as well as on pedagogy and deductive skills. |
| Donor | Nuffic |
| Consortium partners | SHE Collaborates - Maastricht University (lead) |
| In-country partners | Partners of the SRHR Alliance Uganda and the Uganda WASH Alliance |
| Progress 2023 | In March 2023, the MHM++ project organised a final workshop to close down the project. In this workshop, there was time to reflect on the project's achievement, brainstorm on the way forward in relation to cascading the MHM++ manual after the project and to celebrate the master trainers that successfully participated in the project. Secondly, the project team worked on finalising the menstrual health manual for women and girls out of school and a flipbook with illustrations to be used in training sessions. The manual is now pending approval at the Ugandan Ministry of Education and Sport. A final report has been submitted to Nuffic, which has been received positively. The programme has now been fully closed. Within the WASH SDG programme in Uganda and the WASH & Learn programme, partners that have been involved in the MHM++ project have been able to use the training materials in menstrual health training sessions, so cascading is ongoing. |

Her WASH

| | |
|----------------------------|--|
| Location | Burkina Faso, Liberia, Sierra Leone and Pakistan |
| Period | Four years (2019-2023) |
| Description | The Her WASH programme was implemented in Burkina Faso, Liberia, Sierra Leone and Pakistan to provide equality, gender-responsive and age-appropriate menstrual health and hygiene education in vulnerable communities. With access to quality menstrual health and hygiene education and a reliable supply chain for menstrual products, women and girls can unleash their potential and change their lives for good. Simavi provided technical assistance to the teams in Burkina Faso, Liberia and Sierra Leone around the topic of menstrual health. |
| Goal | To improve comprehensive sexual and reproductive health and rights (SRHR) with a focus on women and adolescent girls through menstrual health interventions in Burkina Faso, Liberia, Sierra Leone and Pakistan. |
| Donor | Global Affairs Canada |
| Consortium partners | WaterAid Canada (lead); Canada World Youth |
| Progress 2023 | The involvement of Simavi in the Her WASH programme ended in March 2023. In the first quarter, Simavi was able to give technical assistance on the topic of menstrual health to the country teams of Burkina Faso, Liberia and Sierra Leone. In Burkina Faso, a learning session on advocacy was organised. In Liberia and Sierra Leone, Simavi supported the refresher training sessions that were organised on the topic of menstrual health. A final report on the Simavi support has been submitted to WaterAid Canada, which marked the end of Simavi involvement in the project. |

Our Impact Report 2023 contains not only the most important facts and figures behind Simavi's programmes, but also many stories highlighting the impact of our work. The woman in the photo is Rebeccah Selian, who lives in Kajiado County in Kenya where she is part of a women's group that works with the Water Justice Fund (WJF). The WJF works on the basis of participatory grantmaking: decision-making power is held by the communities who are affected by funding decisions. Simavi supports change while it is achieved by the communities themselves. Shift the power.



PHOTO BY SACHA DE BOER